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To: Chair & Members of the Local Growth Scrutiny Committee

Contact: Jo Wilson Telephone: 01246 242385 Email: joanne.wilson@bolsover.gov.uk

Friday, 23rd September 2022

Dear Councillor

LOCAL GROWTH SCRUTINY COMMITTEE

You are hereby summoned to attend a meeting of the Local Growth Scrutiny Committee of the Bolsover District Council to be held in the Council Chamber, The Arc, Clowne on Tuesday, 4th October, 2022 at 10:00 hours.

<u>Register of Members' Interests</u> - Members are reminded that a Member must within 28 days of becoming aware of any changes to their Disclosable Pecuniary Interests provide written notification to the Authority's Monitoring Officer.

You will find the contents of the agenda itemised on page 3 onwards.

Yours faithfully

J. S. Fieldend

Solicitor to the Council & Monitoring Officer



Equalities Statement

Bolsover District Council is committed to equalities as an employer and when delivering the services it provides to all sections of the community.

The Council believes that no person should be treated unfairly and is committed to eliminating all forms of discrimination, advancing equality and fostering good relations between all groups in society.

Access for All statement

You can request this document or information in another format such as large print or **language** or contact us by:

- Phone: <u>01246 242424</u>
- Email: <u>enquiries@bolsover.gov.uk</u>
- **BSL Video Call:** A three-way video call with us and a BSL interpreter. It is free to call Bolsover District Council with Sign Solutions, you just need WiFi or mobile data to make the video call, or call into one of our Contact Centres.
- Call with <u>Relay UK</u> a free phone service provided by BT for anyone who has difficulty hearing or speaking. It's a way to have a real-time conversation with us by text.
- Visiting one of our <u>offices</u> at Clowne, Bolsover, Shirebrook and South Normanton

LOCAL GROWTH SCRUTINY COMMITTEE AGENDA

<u>Tuesday, 4th October, 2022 at 10:00 hours taking place in the Council Chamber, The Arc,</u> <u>Clowne</u>

Item No.

Page No.(s)

PART A - OPEN ITEMS

1. Apologies for Absence

2. Urgent Items

To note any urgent items of business which the Chairman has consented to being considered under the provisions of Section 100(B) 4(b) of the Local Government Act 1972.

3. Declarations of Interest

Members should declare the existence and nature of any Disclosable Pecuniary Interest and Non Statutory Interest as defined by the Members' Code of Conduct in respect of:

a) any business on the agenda
b) any urgent additional items to be considered
c) any matters arising out of those items and if appropriate, withdraw from the meeting at the relevant time.

4. Minutes - 1st August

To consider the minutes of the last meeting held on 1st August 2022.

5. Minutes - 8th September

To consider the minutes of an extraordinary meeting held on 8th September 2022.

6. List of Key Decisions and Items to be Considered in Private

(Members should contact the officer whose name appears on the List of Key Decisions for any further information). **NB**: If Members wish to discuss an exempt report under this item, the meeting will need to move into exempt business and exclude the public in accordance with the Local Government (Access to Information) Act 1985 and Local Government Act 1972, Part 1, Schedule 12a for that part of the meeting only.

7. Update on Business Growth Strategy (Appendix to the report to follow)

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- 8. Review of Bolsover Town Centre Regeneration Framework 24 91
- 9. Review of Integration of Social Value to BDC Policy and Delivery 92 103 - Executive Response
- 10. Work Programme 2022/23

104 - 110

11. Exclusion of the Public

To move:-

"That under Section 100(A)(4) of the Local Government Act 1972 (as amended), the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in the stated Part 1 of Schedule 12A of the Act and it is not in the public interest for that to be revealed." [The category of exempt information is stated after each item].

12.Call-In of Decision EX41-22/23 - Future Skills Hub111 - 217Exempt Paragraph 3

PART B - INFORMAL

13. Review work

Agenda Item 4 LOCAL GROWTH SCRUTINY COMMITTEE

Minutes of a meeting of the Local Growth Scrutiny Committee of Bolsover District Council held in the Council Chamber, The Arc, Clowne on Monday 1 August 2022 at 10:00 hours.

PRESENT:-

Members:-

Councillor Jen Wilson in the Chair

Councillors Tom Kirkham (Vice Chair) and Derek Adams.

Officers: Chris Fridlington (Assistant Director of Development & Planning), Natalie Etches (Business Growth Manager) and Joanne Wilson (Scrutiny & Elections Officer)

LOC10-22/23 APOLOGIES FOR ABSENCE

Apologies were received from Councillor David Dixon.

LOC11-22/23 URGENT ITEMS OF BUSINESS

There were no urgent items of business.

LOC12-22/23 DECLARATIONS OF INTEREST

There were no declarations of interest made.

LOC13-22/23 MINUTES OF MEETING ON 14 JUNE 2022

Moved by Councillor Derek Adams and seconded by Councillor Tom Kirkham. **RESOLVED** that the Minutes of a Local Growth Scrutiny Committee held on 14 June be approved as a correct record.

LOC14-22/23 LIST OF KEY DECISIONS AND ITEMS TO BE CONSIDERED IN PRIVATE

Committee considered the List of Key Decisions and items to be considered in private document.

Moved by Councillor Jen Wilson and seconded by Councillor Derek Adams. **RESOLVED** that the List of Key Decisions and items to be considered in private document be noted.

LOCAL GROWTH SCRUTINY COMMITTEE

At this point in the meeting the Assistant Director of Development & Planning and the Business Growth Manager requested if it was possible to discuss item 8 out of sequence, to accommodate an additional deadline in relation to current work on funding bids. It was moved by Councillor Jen Wilson and seconded by Councillor Derek Adams that the agenda order be changed and Councillor Tom Kirkham also agreed to the change. Members moved in to their Informal session at 10.11.

LOC15-22/23 REVIEW WORK: REVIEW OF INTEGRATION OF SOCIAL VALUE TO BDC POLICY AND DELIVERY

The Scrutiny & Elections Officer reminded Members of the work so far and draft recommendations agreed to date. The Business Growth Manager briefed Members on further conversations that had taken place with Procurement. This allowed Members to finalise two of their outstanding recommendations. It was agreed that the Scrutiny & Elections Officer would amend the review report accordingly based on the additional evidence gathered and then circulate prospective dates for an extraordinary meeting of the Committee to ensure limited delay in its ratification and submission to Executive.

(Scrutiny & Elections Officer)

Members moved back to their formal public session at 10.36.

LOC16-22/23 UPDATE ON TOWN CENTRE REGENERATION FRAMEWORKS

The Assistant Director of Development and Planning noted that it was timely to look at the previous Regeneration Frameworks given the length of time since their original publication, and the impact of the Covid-19 pandemic and current programmes of work within the District. He also noticed the service's limited capacity for additional large-scale projects due to current work on the Levelling-Up Funding Bid.

It was suggested that a scorecard approach could be used taking each Framework in turn to assess them on actions completed; those in progress; those no longer viable; and new options for development. The officer felt it was important to establish if the Frameworks reflected current priorities, and that it may be pertinent to focus on Bolsover and Shirebrook given the current work happening in those areas.

Councillor Tom Kirkham agreed with this approach in part but felt that all four Frameworks needed review due to the length of time since publication (2016). He also felt that there were lots of cross-cutting issues that could be further highlighted.

The Assistant Director suggested that Bolsover may be the best area to start with given the current funding bids being worked on. This could be done via a case study approach detailing recent/current activity and how this related to the previous Framework agreed. Furthermore, it was important to try and assign estimate costs for some of the ideas given the rise in inflation and current financial situation. This was highlighted as a weakness in the current Frameworks. Members agreed with this approach.

LOCAL GROWTH SCRUTINY COMMITTEE

Members noted that areas of discussion should incorporate town centre markets, travel within and to the centre, Shop Local, options for local incentive schemes e.g. Bolsover Spend a Fiver and school reward voucher schemes.

Moved by Councillor Derek Adams and seconded by Councillor Jen Wilson **RESOLVED** that

- (1) The Frameworks would be reviewed in turn across the remaining meetings of the year in the following order: Bolsover, Shirebrook, Clowne, and South Normanton.
- (2) That the item planned in relation to Shop Local and Town Centre Viability be integrated across the four Framework discussions, rather than as a separate item in December.
- (3) The Scrutiny & Elections Officer to amend the work programme accordingly.

(Assistant Director of Development & Planning/ Scrutiny & Elections Officer)

LOC17-22/23 WORK PROGRAMME 2022/23

Committee considered their proposed work programme for 2022/23. Members agreed to amend to accommodate the town centre discussions.

Moved by Councillor Jen Wilson and seconded by Councillor Derek Adams **RESOLVED** that the Work Programme 2022/23 be approved and noted.

(Scrutiny & Elections Officer)

The meeting ended at 11:14.

Agenda Item 5 LOCAL GROWTH SCRUTINY COMMITTEE

Minutes of an Extraordinary meeting of the Local Growth Scrutiny Committee of Bolsover District Council held in the Council Chamber, The Arc, Clowne on Thursday 8 September 2022 at 10:00 hours.

PRESENT:-

Members:-

Councillor Jen Wilson in the Chair

Councillors Tom Kirkham (Vice Chair), Derek Adams and David Dixon.

Officers: Joanne Wilson (Scrutiny & Elections Officer).

LOC18-22/23 APOLOGIES FOR ABSENCE

Apologies were received from Councillors Tracey Cannon and Jim Clifton.

Officer apologies were received from: Chris Fridlington (Assistant Director of Development & Planning) and Natalie Etches (Business Growth Manager).

LOC19-22/23 DECLARATIONS OF INTEREST

There were no declarations of interest made.

LOC20-22/23 REVIEW OF INTEGRATION OF SOCIAL VALUE TO BDC POLICY AND DELIVERY

The Scrutiny & Elections Officer confirmed that final amends had taken place in relation to the timescales for some of the recommendations. Particularly in relation to the development and adoption of the new Social Value Policy, this was now scheduled for completion in January 2023 to allow sufficient time to integrate with the Procurement Policy and new developments at a national level. It was also noted that a number of preliminary meetings had taken place to set up the Social Value Working Group.

Moved by Councillor Derek Adams and seconded by Councillor David Dixon **RESOLVED**

- 1. That the Committee endorses the recommendations of the review outlined in section 2 of the attached report.
- 2. That Committee submits the report to Executive for approval, in accordance with the Scrutiny Committee Terms of Reference Part 3.6 (3) of the Constitution.
- 3. That following approval by Executive, monitoring of these recommendations by Committee takes place over a twelve month period via the PERFORM system with an update report to Committee at the end of the monitoring period.

(Scrutiny & Elections Officer)

The meeting ended at 10:08.



List of Key Decisions and items to be considered in private

The latest version of the Forward Plan can be found here:

https://committees.bolsover.gov.uk/mgListPlans.aspx?RPId=1147&RD=0&bcr=1

Members should contact the officer whose name appears on the List of Key Decisions for any further information.

NB: If Members wish to discuss an exempt report under this item, the meeting will need to move into exempt business and exclude the public in accordance with the Local Government (Access to Information) Act 1985 and Local Government Act 1972, Part 1, Schedule 12a for that part of the meeting only.



Bolsover District Council

Meeting of Local Growth Scrutiny Committee on 4 October 2022

Update on Business Growth Strategy

Report of the Assistant Director of Development & Planning

Classification	This report is public
Report By	Chris Fridlington
Contact Officer	e-mail: <u>chris.fridlington@bolsover.gov.uk</u> extension: 2354

PURPOSE OF REPORT

The purpose of this report is to provide members with an update on progress against the Action Plan attached to the Council's Business Growth Strategy.

REPORT DETAILS

1. Background

1.1 Bolsover District Council's Business Growth Strategy focusses on how the Strategy and Development Directorate will prioritise its own work and its work with internal and external partners to achieve the Council's ambition:

To become a dynamic, self-sufficient and flexible Council that delivers excellent services, whilst adapting to local aspirations and acting as the economic and environmental driver for Bolsover District.

- 1.2 To maintain focus on achieving the Council's ambition the strategy is organised around the Councils economic priorities:
 - i. Making the best use of our assets;
 - ii. Ensuring financial sustainability and increasing revenue streams;
 - iii. Unlocking Development Potential: unlocking the capacity of major employment sites;
 - iv. Enabling Housing Growth: increasing the supply, quality and range of housing to meet the needs of the growing population and support economic growth;

- v. Working with partners to support enterprise, innovation, jobs and skills; and
- vi. Promoting the District and working with partners to increase tourism
- 1.3 The action plan attached to the Business Growth Plan includes specific details of how these priorities will be achieved through various ongoing projects. The action plan also contains a section dedicated to 'building back better' which highlights action we're taking to promote clean, inclusive growth and improve the environmental quality of the District.
- 1.4 The action plan is normally fully updated on a quarterly basis and this report provides a summary of the most recent updates on actions that relate most to the Council's economic priorities. The most recently updated action plan is attached in full to this report as Appendix A and this appendix contains additional information on all the projects and proposals contained within the action plan.
- 1.5 This report also contains updates on external funding opportunities that are not included in the Business Growth Strategy.

2. <u>Key Updates</u>

External Funding

- 2.1 Although the Council aims to be self-sufficient, external funding can help accelerate delivery of projects, allow the Council to add value to service delivery or make interventions at a local level that it would not be able to achieve if unit were to rely solely on its own spending power, or in-house capacity and resources.
- 2.2 Over the last quarter, a number of submissions have been made for external funding including:
 - the investment plan for the £1.9million earmarked for this Council from the UK Shared Prosperity Fund (UKSPF);
 - a bid to Round 2 of the Levelling Up Fund for up to £17million for the regeneration of Bolsover's town centre; and
 - up to £5million from Round 3 of the Cultural Development Fund to support creative industries within the District.
- 2.3 The Council is still waiting for the outcome of all three submissions.
- 2.4 Further to these opportunities, the Government very recently announced the launch of the Rural England Prosperity Fund ('the Rural Fund').
- 2.5 The Rural Fund is described by the Government as a top-up to the UKSPF and succeeds EU funding from LEADER and the Growth Programme which were part of the Rural Development Programme for England.

- 2.6 Bolsover District has been allocated £427,884 from the Rural Fund and the Council will need to submit an investment plan as an addendum to the UK SPF investment plan between 3 October 2022 and 30 November 2022.
- 2.7 The Rural Fund is intended to provide capital funding to:
 - support new and existing rural businesses to develop new products and facilities that will be of wider benefit to the local economy. This includes farm businesses looking to diversify income streams; and
 - support new and improved community infrastructure, providing essential community services and assets for local people and businesses to benefit the local economy
- 2.8 Notably, Government guidance says this funding <u>should not</u> replace funding plans for rural areas under the UKSPF. It is a top-up to help address the extra needs and challenges facing rural areas.

Making the best use of our assets:

- 2.9 Amongst other things, making best use of our assets can help us to
 - generate additional revenue for the Council;
 - drive the local economy by creating jobs and business opportunities; and
 - facilitate partnership working to support enterprise, innovation, jobs and skills.
- 2.10 The Business Growth Strategy identified the key assets listed below that we could use to achieve these objectives. Since the Business Growth Strategy has been developed, a further proposal has arisen for vacant premises on Vernon Street. Progress to date on making best use of all these assets is summarised below:
 - Pleasley Vale Mills;
 - Oxcroft House
 - The Tangent;
 - Land off Portland Drive, Shirebrook; and
 - Under-utilised garage sites and other surplus Council-owned land.
- 2.11 <u>Pleasley Vale</u> a temporary 'project manager' has now been recruited to lead on proposals for regeneration of the mills at Pleasley Vale and should be in post by the end of October 2022.
- 2.12 In the meantime, ecological work has been carried out and further hydromodelling commissioned. These works will provide further information on the parameters for development in Pleasley Vale.
- 2.13 <u>Oxcroft House</u> options for redevelopment have been included in the UKSPF Investment Plan and the bid to Round 2 of the Levelling Up Fund. If the bid for the Levelling Up Fund is successful: there is a clear plan to redevelop the site as a business centre within three years of the award of funding.

- 2.14 If the Levelling Up Fund bid is unsuccessful then there is a real likelihood of a joint venture going forward with a charitable organisation to provide youth services and assisted living if the UKSPF Investment Plan is signed off as submitted.
- 2.15 <u>The Tangent</u> officers have explored the potential to extend the existing centre by developing land immediately adjacent to The Tangent. Following the preliminary survey work, it became clear that amongst other things: the topography of the land would prevent viable development of the site. Therefore, this project will now be discontinued.
- 2.16 <u>Land off Portland Drive, Shirebrook</u> this land has been earmarked for the development of commercial industrial units providing c.14,000 sq. ft. of employment space. A significant amount of pre-planning work has been done but the submission of a planning application has been delayed because of a flood risk identified in one corner of the site.
- 2.17 Once flood risk has been dealt with, an application will be submitted following further assessment of cost of construction and revenue costs against potential income generation to establish whether the project is still viable taking into account current inflationary pressures and the future cost of borrowing.
- 2.18 Garage Sites and land sales since 2019 now total £1,741,777:
 - £62,000 was achieved in 2019
 - £311,400 was achieved in 2020
 - £936,950 was achieved in 2021
 - £431,417 has been achieved in 2022 to date with several sales pending completion and at least four more sites going to auction over the next two months.
- 2.19 Therefore the target of realising £1million from disposal of Council owned land now surplus to requirements has been achieved but this project is now coming to an end because there are now no more sites earmarked for disposal that are also suitable for development.
- 2.20 <u>Future Skills Academy</u> the Council successfully bid for £500,000 of funding from the LEP (D2N2) to provide a training hub dedicated to delivery of short courses on green skills including installation of heat pumps, photo-voltaic systems and electric charging points
- 2.21 In summary, the funding would pay for the fit out of a business unit to include creation of classrooms and installation of appropriate training rigs and whilst this was intended to be in the proposed building off Portland Drive, it will now be located in premises owned by the Council on Vernon Street also in Shirebrook that have recently become vacant.

2.22 The award of funding is however dependent on D2N2's Investment Board signing off on the formal Business Case for the proposals at the next available meeting in November 2022. Members will be aware this proposals is also dependent on the outcome from the 'call in' of the related decision taken by Executive.

Increasing Revenue Streams:

- 2.23 The Council needs to increase revenue streams to safeguard jobs and maintain the service we provide to visitors, our partner organisations, and the people who live and work in Bolsover District.
- 2.24 The following projects were identified in the Business Growth Strategy as having significant potential to generate income for the Council either through increasing our own 'tax base' or through working with others to generate revenue streams.
 - Pinxton Station and Maid Marion Line
 - Shirebrook Crematorium
 - Shirebrook Growth Corridor
- 2.25 <u>Pinxton Station and Maid Marion Line</u> the Integrated Rail Plan was published in November 2021 and suggested that re-opening Maid Marian Line was in the Government's thinking. However, the Department of Transport "rejected" the Strategic Outline Business Case (SOBC) for re-opening the line to passengers earlier this year.
- 2.26 At present, it seems most likely that the Maid Marion line will now be used to provide additional network capacity for a 'fast service' from London to Mansfield, which will not include opportunities for additional service stops. Consequently, this project has now been discontinued.
- 2.27 <u>Shirebrook Crematorium</u> there is a live planning application due to be determined at September's Planning Committee for the proposed crematorium. Subject to approval, the next steps will be to incorporate a joint venture and commission the build.
- 2.28 <u>Shirebrook Growth Corridor</u> following a call for sites last year, the Council has carried out consultation on the <u>Shirebrook Growth Plan</u> earlier this year. This may include an urban extension to the west of the existing town and this development would form part of the enabling development required to either fund a new road through to J.29 from Shirebrook or promote and encourage inward investment in the road infrastructure.
- 2.29 It is now intended to progress Shirebrook's Growth Plan with further work on public engagement, which is intended to build on consultation responses on the Growth Plan and move towards master planning. However, the technical study on an improved road connection from J.29 to Shirebrook that DCC had publically committed funding towards has still not been commissioned.

- 2.30 <u>Creswell Growth Plan</u> following a call for sites, consideration was given to where in the District made be most suitable to accommodate additional development with regard to where land was being made available.
- 2.31 Creswell was identified along with Shirebrook (as above) and initial consultation has just ended on the Growth Plan for Creswell. The outcomes from this consultation will help to inform next steps, which will very likely be further public engagement on master planning.

Unlocking Development Potential

- 2.32 The recently adopted Bolsover District Local Plan identifies three strategic sites that could accommodate major employment uses in the near future:
 - Clowne Garden Village
 - Former Coalite Site; and
 - Whitwell Tip
- 2.33 The Business Growth Strategy notes that unlocking the capacity of these major employment sites would be an obvious way of encouraging new industries to enter the District because of their connectivity with the strategic road network and the amount of available land on each of these sites.
- 2.34 However, little progress has been made on <u>Clowne Garden Village</u> because highway improvements at Treble Bob have still not been agreed despite the local highway authority and the developer being in discussions on this point for over 12 months at the time of writing.
- 2.35 In contrast, buildings are coming out of the ground on the former Coalite Site and although works are behind the original schedule; it is understood that the intention is to build out all the plots within the District over the next twelve months. It is understood that at least two tenants have been secured, PCT and
- 2.36 A permission for <u>Whitwell Tip</u> is still pending completion of the necessary s.106 legal agreements and it is understood the delay on this authority's planning application relates to a single issue around contributions requested for education. Currently, awaiting update from DCC on parallel application for restoration of the tip.

Enabling Housing Growth

- 2.37 Clowne Garden Village and Whitwell Tip should also provide the bulk of planned for housing growth within the District over the next ten to fifteen years along with Bolsover North. Cumulatively, these sites could provide over 3,000 new homes and a significant start has been made on the <u>Bolsover North</u> site with work having commenced on the first 200 homes.
- 2.38 Beyond these strategic sites in the Local Plan, the Council has the opportunity to have a direct influence on housing delivery in the District through Bolsover Homes and Dragonfly to increase the supply, quality and range of housing to meet the needs of the growing population and support economic growth.

- 2.39 <u>Bolsover Homes</u> continues to be rolled out and a planning application is currently being considered for demolition of existing bungalows, assisted living building and community centre; and replacement with 22no. new dwellings, comprising 4no. houses and 18no. bungalows, 20no.flats comprised within a independent living building and a new community centre. Plans are also being put in place to complete live projects and to continue to deliver the planned build programme following Woodhead Construction's announcement that they have ceased trading.
- 2.40 <u>Dragonfly Development</u> has recently obtained planning permission for demolition of existing industrial buildings and erection of 32 dwellings) at the former Mill Lane depot site in Bolsover. Although Woodhead Construction have since announced they have ceased trading; this will not affect Dragonfly.
- 2.41 In addition to Bolsover Homes and Dragonfly, consideration is still been given to the creation of a <u>development company</u> to offer a third delivery vehicle with a focus on regeneration of long-term vacant or derelict land and buildings. However, if this project does go forward, it would now most likely have a focus on commercial development in light of current market conditions.
- 2.42 Finally, a <u>Housing Market Assessment</u> for the District has been completed by BNP Paribas, who were jointly commissioned by Homes England and the Council. The consultants considered Bolsover housing market to generally be in good health, and whilst the District faces issues common to the wider UK housing market: the consultants expect the District's housing market to continue to expand and consolidate recent (last 10 years) price growth given the identified 10 year plus housing land supply.
- 2.43 However, the consultants did not make any explicit recommendations but they did suggest potential actions to further stimulate the District's housing market, which should be considered in the context of wider policy objectives.
 - Seek external investment/loans/grant for the large strategic schemes that require up front infrastructure investment to proceed. This could be Homes England or Levelling Up funding or encouraging landowner engagement and partnership with experienced master developers used to bringing forward such sites (e.g. Harworth Group or St Modwen).
 - Promote the District (or the wider SHMA) through housing forums that raise the profile and highlight the positives of the area to both national housebuilders and SMEs.
 - Engage with specialist developers Build to Rent and Retirement to further promote the District and highlight it an area of opportunity.
 - Encourage bungalows as a point of difference with other areas and a way of meeting the needs of an aging population.
 - Ensure planning processes and services are "user friendly" whilst still ensuring the delivery of high quality development.

Working with Partners

- 2.44 A key focus of partnership working over the last quarter has been engaging with partners to support the investment plan submitted to the UK Shared Prosperity Fund (UKSPF) and to support bids for the Levelling Up Fund and the Cultural Development Fund.
- 2.45 At this stage, all three applications are pending decision and a significant amount of work is pending approval of the UKSPF Investment Plan. For example, business support activities including networking events and support with decarbonisation; and business engagement to develop proposals for a centre of excellence (building on the future skills hub proposals referred to at para 2.20)
- 2.46 Nonetheless, progress has still been made on a range of other activities and consultancy services have been secured at no cost to the Council to relaunch our approach to <u>business engagement</u> and kick-start the use of a newly-commissioned CRM system.
- 2.47 One of the most important benefits of the CRM system will be facilitating and improving our business engagement not least by helping us to manage contacts and arrange follow-up calls or visits when we get requests for business support, for example. The system will also help us maintain closer relationships with our local businesses over the longer term by giving us a better understanding of what they might need from the Council to grow and develop their business, and by knowing how they would like us to get in touch and what they would like us to get in touch with them about.
- 2.48 We have also recently commissioned a <u>Social Value Portal</u> that in the first instance has supported us with writing up the Levelling Up Fund Bid by allowing us to monetise 'intangible benefits' to properly demonstrate how the proposals would offer value for money: i.e. through increasing pride in place, addressing anti-social behaviour, and a number of other returns that improve the life of people living in the town but are not normally ascribed a cash value.
- 2.49 The <u>Social Value Portal</u> will also help our procurement better support the local economy and benefit the local area and we have secured further assistance at no cost to the Council to create a Social Value Statement that will help us embed the same principles of adding value for the District's people and its places in our decision making across other areas of the Council's work.
- 2.50 In addition, the long awaited publication of "<u>In Business</u>" is now imminent subject to securing a budget to cover the cost of publication and distribution. This is significant insofar as the ambition is to deliver this direct to every business in the District to promote and encourage business engagement and communicate the ways in which this Council is open for business.
- 2.51 Other than business engagement, a significant amount of progress has been made on building the Community Rail Partnership (CRP) for the <u>Robin Hood</u> <u>Line</u>. The CRP has now been incorporated for a year and is looking for formal accreditation. This will allow the CRP to apply for larger amounts of grant funding

to allow bigger investment in community infrastructure and community activities along the line.

2.52 However, there have been no updates forthcoming from Nottinghamshire County Council (the lead authority) on the proposals for extending the line for more than 6 months so it is not clear whether this project has been "abandoned" even though this line was mentioned in the Integrated Rail Plan last year.

Promoting the District and increasing Tourism

- 2.53 The successful candidate for the newly-established visitor economy post has now started work for the Council and, was heavily involved in working up the applications for the Levelling Up Fund and UKSPF prior to their submission from starting in post.
- 2.54 Alongside this work and pending the outcome of the three separate bids made for Government funding (CDF, LUF and UKSPF), a work programme is in place and an action plan is starting to be developed including a review of our current tourism strategy and a place based audit, which will help inform our strategy.
- 2.55 In this light, our work on *Promoting the District and increasing Tourism* will be reported separately from actions on the rest of the Business Growth Strategy from now on not least to highlight that this is a distinct area of our work but also to ensure that this work is properly prioritised and resourced.
- 2.56 Alongside focus on the visitor economy, work has continued on regenerating the District's town centres. As noted above, Bolsover is the subject of a bid for Levelling Up Funds and a further application has been made for funding from One Public Estate (OPE) to carry out a feasibility study.
- 2.57 OPE partnerships across the country have shown the value of working together across the public sector and taking a strategic approach to asset management. At its heart, the programme is about getting more from our collective assets whether that's catalysing major service transformation such as health and social care integration and benefits reform; unlocking land for new homes and commercial space; or creating new opportunities to save on running costs or generate income. This is encompassed in three core objectives:
 - creating economic growth (new homes and jobs)
 - delivering more integrated, customer-focused services
 - generating efficiencies, through capital receipts and reduced running costs.
- 2.58 In parallel with work being carried on the Shirebrook Colliery Memorial proposed for Shirebrook's market square, officers have worked with Shirebrook Colliery Memorial Fund to help take these proposals through RIBA stages 3 and 4as part of phase 1 of the regeneration of the square. Officers have also secured £100,000 of external funding for Phase 1 of the works, which will pay for the creation of memorial gardens to provide an appropriate setting for the sculpture.

Building Back Better

- 2.59 The Business Growth Strategy included the following projects to show our commitment to enhancing biodiversity and reducing our carbon footprint whilst supporting and encouraging residents and businesses to do the same:
 - Community Woodlands;
 - Electric Charging Points;
 - Geothermal Energy; and
 - Nature Recovery Network
- 2.60 The <u>Community Woodlands</u> project has been successfully launched and approximately 6,200 trees have been planted at three key sites over the last planting season: 1,600 whips planted on Fox Green and 4,730 whips on a test area on the flagship site in Creswell and 60 larger standards on a smaller site in Bolsover.
- 2.61 The flagship former colliery tip site is currently being prepared for the coming planting season and the Council's planting team, Bolsover Woodlands Enterprise, will work alongside parishioners, local groups and corporate volunteers to plant between 8,000 and 12,000 whips between November 2022 and February 2023.
- 2.62 Beyond this, the Bolsover Community Woodlands project aims to bring about tree planting proposals in each of the District's parish areas. At present, the Council is working with the following Parish and Town Councils to develop tree planting projects:
- a. Whitwell Parish Council with the Parish Council we have visited a number of local community orchards and are drawing up plans to create a community orchard of their own on District Council land at Claylands on the edge of the village;
- Shirebrook Town Council working to contribute to the Market Place: Reimagined project and delivering new trees to complement the public realm improvements;
- c. Clowne Parish Council preparing proposals for tree planting and a wildlife area for the Villa Park recreation ground;
- d. South Normanton Parish Council we are exploring with Cllr Andrew Joesbury and Brigg Infant School to create a small orchard, an avenue either side of the path and some additional boundary planting on South Street Recreation Ground in Normanton. Cllr Joesbury has also come up with a possible site for an additional flagship woodland which we are currently following up with the landowner;
- e. Langwith Parish Council we are due to meet with Cllr Peake and the Clerk to the Council to discuss potential tree planting projects in Langwith.
- 2.63 To date, expressions of interest have also been received from Pinxton Parish Council, Old Bolsover Town Council, Barlborough Parish Council, Ault Hucknall Parish Council, Pleasley Parish Council, Glapwell Parish Council and Blackwell Parish Council and these will be followed up to see how best they can be supported.

- 2.64 In parallel with our work on tree planting, we have been working with Derbyshire Wildlife Trust (DWT) to complete the District's first Local Nature Recovery Network, which amongst other things: provides a thorough assessment of the state of the environment in Bolsover District.
- 2.65 In summary, DWT conclude that "whilst the District contains the largest number of designated sites in the county (outside of the Peak District), the relative quality of these designated sites is low". This is a concern and demonstrates that positive action is needed.
- 2.66 However, DWT also say that "Bolsover District contains strong foundations for the creation of a Nature Recovery Network" and sets out a series of recommendations we are intending to take forward as work streams co-ordinated by the Planning Policy team:
 - A. Enhance the District's Local Nature Networks
 - Improve the condition of what we have already, i.e. local wildlife sites and corridors
 - Connect and extend the networks, i.e. highlight the identified opportunities and work to bring them forward
 - Establish a land bank record that can help achieve this, i.e. starting with those sites identified and assessed already
 - B. Improve Local Land Management
 - Work with major landowners to better understand their management practices, i.e. BDC, DCC, the large Estates, the National Trust, other state agencies
 - Encourage and promote best practice
 - C. Foster the Voluntary Sector
 - o Identify the voluntary groups that already exist
 - Encourage networking
 - Foster the establishment of new groups as a way of improving the condition of what we have already
 - D. Maximise Funding Opportunities
 - Explore each of the funding opportunities identified and establish relationships with funding bodies
 - Identify opportunities for specific projects
 - Connect voluntary sector to funders
- 2.67 This work will have a positive impact on supporting growth and nature recovery in the District when net biodiversity gain becomes mandatory.
- 2.68 Recent changes in legislation will also help improve provision of <u>Electric</u> <u>Charging Points</u> as all new build homes and buildings are now required to have electric car charging points. However, OZEV have rejected the most recent application for off-street charging points on Council-owned land in Bolsover and Shirebrook on the grounds that the quoted costs of installation were too high.

- 2.69 Further work looking at whether additional match funding from the NO2 funding obtained by Environmental Health will allow these schemes to go ahead is ongoing. Additional work is also required on the outputs from the County's work on identifying optimal site for electric charging points on land in public ownership notably, the sites identified by this work have previously been ruled out on viability grounds.
- 2.70 The issues around viability are normally "DNO costs" i.e. the Distribution Network Operator (DNO) is required to connect the Council's land to their electricity supply on request (unless exceptions apply) but are entitled to charge for this supply based on the size of the connection, where the connection is, the distance from the existing network and whether the network can accommodate the capacity needed.
- 2.71 As these works are often 'non-contestable' this means there is no opportunity to seek a lower price from other suppliers. Therefore, "DNO costs" often 'are what they are' and from our experience, it is these costs that mean it is too expensive to provide electric charging points on the majority of Council-owned land until take up of electric cars across the District is much higher than it is at the present time.
- 2.72 Consequently, it is considered that unless the NO2 funding unlocks more opportunities to provide electric vehicle charging points then this project should be closed down as there is not much else that can be done by the Council on its own land without a significant amount of capital expenditure from its own budgets.
- 2.73 Finally, we are now waiting for updates on the potential for harnessing <u>Geo-thermal</u> <u>Energy</u> on the site of the former colliery at Creswell. The Council successfully applied to the LEP for £800,000 to fund the mine water energy proposals in Creswell but further work on the thermal properties of the shaft (accessing underground water) is being carried out by the University of Derby and the finding from this work will determine whether the use of mine water to decarbonise heating using a closed system in the open shaft will be feasible or viable.

3. <u>Reasons for Recommendation</u>

3.1 The Local Growth Scrutiny is provided with updates on the Business Growth Strategy to ensure appropriate progress is being made on the Council's corporate priorities and to provide feedback or support where necessary to enable officers and members to work as one Council to achieve the Council's ambitions.

4 <u>Alternative Options and Reasons for Rejection</u>

4.1 The alternative is not to provide updates on a quarterly basis but this may risk loss of focus on achieving the aims of the Council within the quickest practicable timescales. This is particularly significant given that income generation from projects and proposals in the Business Growth Strategy are included in the projections contained within the Council's MTFP.

RECOMMENDATIONS

1. Members to note the report and provide feedback on progress for officers to consider and take appropriate action where necessary.

IMPLICATIONS;

Finance and Risk:YesNo

Details: A number of projects and proposals in the Business Growth Strategy have risk and financial implications, of which, most are positive insofar as they are around bringing forward good developments with significant income generation potential. However, these issues are worked through in detail and in consultation with the Section 151 Officer on a case by case basis.

Legal (including Data Protection): Yes No

Details: The Business Growth Strategy does not in itself have any legal or data protection implications but a number of projects and proposals in the Business Growth Strategy will. However, these issues are worked through in detail and in consultation with the Solicitor to the Council on a case by case basis as required.

<u>Staffing</u>: Yes⊠ No □

Details: The Business Growth Strategy does have some staffing implications insofar as the capacity and resource available will influence how quickly projects and programmes are delivered. However, staffing issues are dealt with separately as they arise in consultation with the Head of Paid Service and relevant portfolio holders.

DECISION INFORMATION

Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: Revenue - £75,000 □ Capital - £150,000 □ ⊠ Please indicate which threshold applies	No
Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)	No

District Wards Significantly Affected	All
Consultation:	Details:
Leader / Deputy Leader 🛛 Executive 🗆	Portfolio holders for Finance,
SLT 🔲 Relevant Service Manager 🗆	Growth and Leisure and
Members 🗆 Public 🗆 Other 🗆	Tourism also consulted.

Links to Council Ambition: Customers, Economy and Environment.

As noted in the report, the Business Growth Strategy and associated action plan is closely linked to achieving the Council's ambitions and economic priorities. Achieving a number of the objectives in the Business Growth Strategy will also have a positive impact for our customers and the environmental quality of the District.

DOCUMENT INFORMATION	
Appendix No	Title
A	Growth Strategy: Action Plan

Background Papers

(These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Executive you must provide copies of the background papers).

None



Bolsover District Council

Meeting of the Local Growth Scrutiny Committee on Tuesday 4 October 2022

Review of Bolsover Town Centre Regeneration Framework

Report of the Portfolio Holder for Growth / Economic Development

Classification	This report is Public
Report By	Natalie Etches – Business Growth Manager
	01246 242389 / <u>Natalie.etches@bolsover.gov.uk</u>
Contact Officer	As above

PURPOSE/SUMMARY OF REPORT

• To review the effectiveness of the Regeneration Framework adopted in 2017 for Bolsover and surrounding villages and hamlets including Bramley Vale, Doe Lea, Scarcliffe, Shuttlewood, Stanfree, Palterton and Glapwell

REPORT DETAILS

1. <u>Background</u>

- 1.1 In 2015, the Economic Development Team commissioned BaumanLyons Architects, Camun Lonsdale, and others to produce "Sharing Bolsover! Bolsover District Regeneration Framework", a strategy for each of the four market towns and their respective surrounding villages.
- 1.2 It was intended that the Regeneration Framework would form an important part of the evidence base for the emerging Local Plan, informing its place specific policies and proposals; the Local Plan would embody the spatial elements of the RF helping to deliver their key priorities and projects in a co-ordinated manner and critically form the basis for external funding bids.
- 1.3 The project design team, led by Bauman Lyons Architects, were appointed in autumn 2015 and commenced consultations with a variety of local stakeholders, agencies, businesses, community groups and thematic interest groups to develop both town specific and district-wide proposals around emerging themes
- 1.4 The regeneration framework is intended to:
 - Prioritise investment providing the framework for targeted and coordinated public/private sector interventions;
 - Inform funding applications for town centre investment and regeneration;

- Address the key priorities identified in Joint Economic Development and Housing Strategy;
- Form the basis of work to deliver economic growth and for aligning the district's priorities to maximise inward investment;
- Form an important part of the evidence base for the emerging Local Plan, informing its place specific policies and proposals;
- Highlight the importance of "place-making", in matching the pace and nature of growth within the district, aligned with the physical characteristics of each discrete part of the District; and
- Raise public awareness of place-making proposals and place marketing leading to improved quality and perception of place.
- 1.5 The four Regeneration Frameworks were accepted and endorsed in January 2017. The Bolsover town Regeneration Framework is included as Appendix 1.

2. Initial Review

- 2.1 The Regeneration Framework for Bolsover identified four main project areas:
 - Development of Sherwood Lodge site
 - Reinvigorate Market Place and New Market Place (Cenotaph area)
 - New connections
 - Bring forward development of infill sites
- 2.2 There were also some 'Stepping Stone' projects for the town centre:
 - Provide public WC's
 - Gateway improvements
 - Temporary interventions and more events on Castle Street
 - Shopfront refurbishments
 - Enhancement of existing parks facilities
- 2.3 The extent to which these projects have been completed or funded would be one key measure of the effectiveness of the Regeneration Framework to date and a scorecard is presented overleaf.
- 2.4 Unfortunately, the review illustrates that five years on from their adoption, the Regeneration Framework has had little if any impact on the regeneration of the town centre and whilst promoted in bids for the High Streets Fund and Town Deals, it has been ineffective in attracting inward investment or funding.
- 2.5 Although the bid for Round 2 of the Levelling Up Fund picks up on some of the proposals the Framework is of limited utility in the absence of costings and detailed design noting the generic nature of some of the proposals. The Regeneration Framework was therefore not relied upon to support this bid and a significant amount of additional was commissioned to support the application.

PROJECT NAME	SUMMARY	OUTCOME		
BOLS	BOLSOVER TOWN CENTRE PROJECTS			
Development of Sherwood Lodge site	Potential options for mixed use development including retail led or housing led.	Redevelopment completed but not in accordance with the design led approach in the Framework.		
Reinvigorate Market Place and 'New Market Place' (Cenotaph area)	Building on existing improvements to Cenotaph area, the project aims to create better civic spaces that prioritise pedestrians and cyclists and establish distinctive characters for each of the two spaces.	Not progressed but partially included in Levelling Up Fund bid		
New connections	Enhancement of routes to create Town Links connecting to greenways & enhance route between Castle and St. Mary & St. Laurence Church.	Not progressed		
Bring forward development of infill sites	Bring forward BDC owned sites for alternative development	Not progressed		
S	TEPPING STONE PROJECT	S		
Provide public WCs	Trial public WC provision at new BDC Contact Centre on Cotton Street, and potential to pilot Community Toilet Scheme with local businesses	Town Council have tried to launch a Community Toilet Scheme and the WC is made available in the contact centre but the absence of public toilets is highlighted in recent public consultation event.		
Gateway improvements	Five sites identified at key entrances into the Town Centre, including the illumination of Bolsover Castle mount cliff face and productive greening/artwork/attractive signage on other small sites.	Not progressed / castle no longer illuminated and it may be said that this may now be seen to be inappropriate / unviable unless powered by a renewable energy source.		
Temporary interventions and more events on Castle Street	Experimental projects to reclaim public space back for pedestrians from vehicular use e.g.	Not Progressed albeit a number of events do take place in the town including		

PROJECT NAME	SUMMARY	OUTCOME
	painting road surface on Castle Street, hold specialist markets/fairs on road etc	market days and the lantern parade.
Shopfront refurbishments	Implementation of existing strategy and suggest that funding is set aside for independent shopkeepers and addressing existing priority shopfronts.	Not progressed but partially included in Levelling Up Fund bid
Enhancement of existing parks facilities	Improved youth provision at Hornscroft Park & Dykes Fields. Back Hills gateway improvements and greening projects to better utilise clearings and enhance viewing points	No progress beyond the Town Council's proposals for skatepark on Hornscroft Park

3. <u>Reasons for Recommendation</u>

- 3.1 On its own terms, the Regeneration Framework has not been successful because very little has been achieved and it can be seen five years since adoption:
 - there has been no successfully targeted and coordinated public/private sector interventions in Bolsover's town centre;
 - there has been no successful funding applications for town centre investment and regeneration to date;
 - no evidence the key priorities identified in Joint Economic Development and Housing Strategy have been addressed;
 - inward investment appears to have been limited to the re-development of Sherwood Lodge and a significant amount of house building; and
 - with specific regard to Sherwood Lodge, the Regeneration Framework has not informed the site specific policies and proposals in the recently adopted Local Plan.
- 3.2 The Sherwood Lodge case study also provides further detail of where the Regeneration Framework may have been unsuccessful:
- 3.3 Firstly, the Framework says The historic grounds and the remaining building of Sherwood Lodge has a high amenity value and its central location offers an opportunity for a high quality mixed use development to enhance integration of the residential neighbourhoods with the Town Centre and enhancement of Bolsover's character as a historic market town.
- 3.4 An indicative drawing of what was envisaged is shown overleaf. The actual outcome was very different and at its core, the layout of the new Morrison's and

associated retail unit reflects the indicative drawing shown further below, which reflects the developer's proposals as they were in 2016.



Regeneration Framework – Preferred Option

Developer's Preference



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- 3.5 One key takeaway from this case study is that if the Council does not have control over the land and/or buildings; it will have limited influence over its future use, which will more often than not be determined by the commercial imperatives of the landowner and/or developer subject to the relevant party obtaining the necessary planning permissions.
- 3.6 In this case, the proposals were granted permission even though they did not strictly comply with the site specific Local Plan policy. There are two main reasons this happened: (i) the Regeneration Framework has no planning status and in its own right could not be used as a valid reason to refuse planning permission; and (ii) the benefits of approving planning permission were seen to outweigh the harm arising from the identified conflict with the Local Plan.
- 3.7 Therefore, the lessons that might be learned from this case study might be equally applied to the former co-op building in Bolsover's town centre: (i) unless the Council are prepared to take it on, we will have very limited control over its future; and (ii) the longer it remains vacant, the more likely a non-conforming or less preferred use of the site would be granted planning permission.
- 3.8 It is principally for these reasons that the former co-op building was selected as the focus for the recent application to Round 2 of the Levelling Up Fund, which also provides a case study that illustrates issues with the existing Regeneration Framework.
- 3.9 The objectives for the Levelling Up Fund bid can be summarised as follows:

"Levelling Up Funds will stimulate growth of Bolsover town's economic and social prosperity, delivering comprehensive physical regeneration. The proposal includes demolishing vacant buildings and constructing a multi-cultural venue providing a theatre / performing space, cinema, food court, and art gallery. Complemented by public realm uplift and connectivity to Bolsover Castle, a shop front improvement scheme and investment in digital connectivity, the town's offer will be enhanced and create a modern, safe, vibrant townscape that can be enjoyed by visitors and all parts of the local community. Environmental sustainability will be embedded throughout to drive forward our ambition for carbon reduction".

- 3.10 In part, this bid picks up some of the elements of the Regeneration Framework but goes far beyond including issues that are relevant today digital connectivity and decarbonisation, which are not highlighted in the Regeneration Framework. It is not clear whether these issues have grown in importance over the last five years such that they may not have been expected to have been prioritised in 2016 or whether this is an omission either way the Framework now feels out-dated in these respects.
- 3.11 In addition, the Regeneration Framework does not include any detailed designs, project plans, delivery plans or costings. This may be appropriate because where the Regeneration Framework is successful is in: [highlighting] *the importance of "place-making", in matching the pace and nature of growth within the district, aligned with the physical characteristics of each discrete part of the District.* It is a very beautifully produced aspirational document that seeks the highest quality of design for the District for the benefit of its residents and to make the place attractive to visitors and the people who work here.

- 3.12 However, where this approach fails is that it offers no substance to support bid writing or funding applications. The relevant work had to be commissioned separately for the Levelling Up Fund bid and even if costings would need to have been updated having the basic DNA of how these projects may be achieved and how much they might have costed in the Regeneration Framework would have been particularly helpful.
- 3.13 Nonetheless, it is notable that the Regeneration Framework did *raise public awareness of place-making proposals and* [to a certain extent] *place marketing* and public consultation on the Levelling Up Fund shows there is still a tremendous appetite amongst public sector organisations, business and local residents to support place-based initiatives to improve the town and even follow up on some of the projects in the Regeneration Framework see Appendix
- 3.14 In these respects, the problem with the Regeneration Framework is that it has not yet resulted in *improved quality and perception of place* and is unlikely to do so.
- 3.15 The biggest takeaway from the Levelling Up Fund justifies this conclusion insofar as the Framework simply does not address the fact that improvements to the public realm is not an investment proposition for the private sector and again, whilst the importance of return of social value may have grown over the last five years, failing to monetise the intangible benefits of public realm improvements means the Framework simply does not demonstrate how the various projects would represent value for money.
- 3.16 Therefore, members should very carefully consider the status given to this particular Regeneration Framework, which may be said to prioritise style over substance.
- 3.17 Finally, Bolsover town's Regeneration Framework also includes proposals for the surrounding villages and hamlets of Bramley Vale, Doe Lea, Scarcliffe, Shuttlewood, Stanfree, Palterton, and Glapwell, but whilst these projects are out of scope of this report, an addendum will be provided that further evidences the identified issues with this particular Framework.

4 <u>Alternative Options and Reasons for Rejection</u>

- 4.1 To recommend a refresh of the Regeneration Framework for Bolsover: this option was rejected because the costs of addressing the points raised in the above review of the document would be unduly inhibitive.
- 4.2 To recommend that the Regeneration Framework for Bolsover is put forward as an adopted planning document to allow more weight to be attached to it: this option was rejected because the document is out dated and would not meet the necessary thresholds to be adopted as a supplementary document.

RECOMMENDATION(S)

- 1. That members note the contents of this report
- 2. That members compare the findings in this report with the forthcoming reviews of the three remaining Regeneration Frameworks to inform next steps.

IMPLICATIONS;		
Finance and Risk: Yes□ Details: The report is for noting	No ⊠ On behalf of the Sec	tion 151 Officer
Legal (including Data Protection): Details: This report is for noting and i domain so does not raise any legal is	•	•
	On behalf of the Solicito	r to the Council
<u>Staffing</u> : Yes⊡ No ⊠ Details: This report has been complet day work.	ted as part of the service are	ea's day to
	On behalf of the Head	of Paid Service

DECISION INFORMATION

Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: BDC: Revenue - £75,000 □ Capital - £150,000 □ NEDDC: Revenue - £100,000 □ Capital - £250,000 □ ⊠ Please indicate which threshold applies	No
Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)	No

District Wards Significantly Affected	Ault Hucknall; Bolsover North & Shuttlewood; Bolsover East; Bolsover South
Consultation:	Yes
Leader / Deputy Leader □ Cabinet / Executive □ SAMT □ Relevant Service Manager ⊠ Members □ Public □ Other □	Details:

Links to Council Ambition (BDC)/Council Plan (NED) priorities or Policy Framework including Climate Change, Equalities, and Economics and Health implications.

DOCUMENT INFORMATION		
Appendix No	Title	
1	Sharing Bolsover – Regeneration Framework for Bolsover town	
2	Map showing Bolsover town regeneration proposals for Levelling Up Fund	
3	Statement of Community Engagement	
Background Papers		
(These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers)		
None		



Sharing Bolsover!

BOLSOVER DISTRICT REGENERATION FRAMEWORK

STRATEGIES FOR TOWNS AND VILLAGES



BOLSOVER

and surrounding villages and hamlets including Bramley Vale, Doe Lea, Scarcliffe, Shuttlewood, Stanfree, Palterton and Glapwell





Sharing Bolsover!

BOLSOVER DISTRICT REGENERATION FRAMEWORK

STRATEGIES FOR TOWNS AND VILLAGES

BOLSOVER

and surrounding villages and hamlets including Bramley Vale, Doe Lea, Scarcliffe, Shuttlewood, Stanfree, Palterton and Glapwell

BaumanLyons ARCHITECTS





CAMLIN LONSDALE




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POSTSCRIPT

INTRODUCTION

Top: Clowne Members ' Workshop, Jan 2016 Middle (L-R): Bolsover, South Normanton and Shirebrook Members' Workshops, Jan 2016 Bottom: Bolsover District Stakeholders Workshop, Feb 2016







PREFACE



Councillor Ann Sy rett

I am delighted to present to you the Regeneration Framework for Bolsover District. This work is the result of many months of consultation with community groups and organisations who share the Council's commitment to improve our town centres and key settlements.

The Framework is a building block to secure regeneration which requires public and private funding, it provides an evidence base to add weight to the Local Plan, it has raised awareness of active placemaking proposals and facilitated discussion around perception of place. Lastly, it will be used to encourage inward investment by demonstrating the Council's commitment to the District's regeneration through co-ordinated and targeted interventions.

We live in a District which has much to offer, with a rich heritage and history and a proud industrial base which has been the backbone of our economy. We also recognise that our District is changing and in order to build sustainable communities we need to work together with partners locally, regionally and nationally to achieve our collective ambitions.

I would like to thank everyone who has been involved in development of the Framework and look forward to working in partnership with you to achieve our aspirations.

Councillor Ann Syrett Leader of the Council

POLICY CONTEXT

LOCAL PLAN & REGENERATION FRAMEWORK

As Planning Authority, Bolsover District Council (BDC) is preparing a new Local Plan for Bolsover District to replace the Local Plan adopted in February 2000. This new Local Plan will set out the Council's vision and objectives for development in Bolsover District, outlining the planned levels of growth over the next 15 years. It draws on the national and the Council's own ambitions for growth and change in the district. It translates these ambitions into a Plan to help deliver the growth the District needs whilst preserving the characteristics people value and the features they cherish. To support the preparation of the new Local Plan, the Council has also developed this Regeneration Framework for the District, focusing on its four largest settlements – Bolsover, Clowne, Shirebrook and South Normanton.

This Regeneration Framework has sought to bring together the District's local communities and the Council and its partner organisations in order to understand the making of place in a strategic and holistic manner, identifying priorities and potential projects to help foster a greater sense of place. As such, the Regeneration Framework through its development has formed an important part of the evidence base for the emerging Local Plan, informing its place specific policies and proposals in a co-ordinated manner.

NATIONAL The Plan for Growth (2011)

The Plan for Growth sets out the Governments approach to growing the UK economy. Aspects relevant to Regeneration Frameworks are the ambition for investment and exports as a route to a more balanced economy through an increase in private sector employment, especially in regions outside London and the South East, and increased investment in low carbon technologies.

The National Planning Policy Framework (2012)

The National Planning Policy Framework (NPPF) sets out the Government's policies in relation to achieving sustainable development. It states that "Local Plans are the key to delivering sustainable development that reflects the vision and aspirations of local communities. Planning decisions must be taken in accordance with the development plan unless material considerations indicate otherwise". By supporting the Council's Local Plan, this Regeneration Framework will help connect local communities' aspirations into the preparation of the Local Plan.

REGIONAL Local Economic Partnerships

At the time of writing this Regeneration Framework, BDC was within two Local Economic Partnership (LEP) areas: Sheffield City Region and D2N2 (the LEP for the Derbyshire, Derby, Nottinghamshire and Nottingham areas). The LEP's 2014 Strategic Economic Plans (SEP) were the basis for their Growth Deals with central government.

Combined Authorities

In March 2016 Bolsover District Council determined a 'preferred membership status' option in favour of becoming a constituent member of the proposed North Midlands Combined Authority and a non-constituent member of the Sheffield City Region (SCR) Combined Authority. These Combined Authority are yet to define how to support the implementation of Regeneration Frameworks.

Derbyshire Economic Partnership (DEP)

The DEP is a public/private sector partnership which through working together seeks to facilitate an effective and co-ordinated approach to economic development across Derbyshire. DEP's Vision, themes and objectives are set out in Derbyshire Economic Strategy Statement. Particularly relevant to Regeneration Frameworks are strategic themes of Boosting Investment and Place Making through investment in infrastructure, unlocking potential of land and property assets, attracting new businesses and increasing the vitality and viability of towns, and Fostering Enterprise and Business Growth through maximising the potential of the visitor economy and strengthening the rural economy.

LOCAL

Bolsover District Council has developed a number of plans and strategies that provide an important context:

Bolsover and North East Derbyshire Growth Strategy, 2014

Guiding principles of the Growth Strategy are to play to the strengths and opportunities of both districts, focus on key assets, and to involve all stakeholders and partners in developing and implementing the Growth Strategy.

Bolsover District Council Corporate Plan, 2015-19

The plan sets out the key priorities for the Council and a vision to enhance and improve the wealth profile, well-being and quality of life for the communities of Bolsover District. The key aim most relevant for this framework is Unlocking our Growth Potential through supporting enterprise, unlocking development potential of major employment sites, and enabling housing growth by increasing the supply, quality and range of housing.

Bolsover Green Space Strategy, 2012

The Green Space Strategy seeks to achieve, through partnership working with local communities, the provision of a well maintained, attractive, safe, healthy, accessible and valued network of green spaces across the District. It also identifies priorities for how green space should be planned and managed and those settlements where new green space is needed.

Successful Places Supplementary Planning Document, 2013

Successful Places promotes the Council's high quality design agenda and sets out a series of Place Making Principles based upon established best practice that will be applied to both new developments and proposals to improve existing places. This guide provides the building blocks to creating better designed places to live, which are also relevant to where they are built, so that what we build today not only delivers character and distinctiveness, but the foundations for a better quality of life and well-being in the longer term.

Sustainable Community Strategy 2013 – 2020

The Bolsover Partnership led Sustainable Community Strategy focuses on themes to bring together public, private and voluntary sector organisations, community groups and local people to deliver improved services and quality of life in local areas, with a view to creating a diverse, healthy, fair and prosperous district.

The Regeneration Framework links to all six priority strands within the strategy - Community Safety, Housing and the Environment, Culture and Tourism, Health and Wellbeing, Business and Employment, Accessibility and Raising Aspirations, in terms of recommending actions to benefit all the six strands.



Bolsover District Economic Development and Housing Strategy 2015 – 2020

The strategy offers a focus to deliver both economic and housing growth together, ensuring that the limited resources of the council and its partners are targeted effectively and in a coordinated way to face local challenges and deliver against targeted priorities, one of which is realising the vitality and viability of town centres; the Regeneration Framework addresses this priority by providing a basis for town centre regeneration, facilitated by co-ordinated and targeted interventions and guided by the principles of "placemaking", the receptiveness of citizens and physical characteristics of each discrete part of the District.



BOLSOVER DISTRICT IN 2033



VISION

'Sharing Bolsover' looks forward to 2033 and is guided by the principles of placemaking and the ideas and priorities put forward by the communities that live and work in the District. The shared vision is for a flexible mix of transformational and fine grained projects that will enhance the offer of the four town and village centres of Bolsover, Clowne, Shirebrook and South Normanton to strengthen their role as service centres. Proposed improvements to physical connectivity will enable outlying villages to access and benefit from these investments and to contribute to the rise of a vibrant local economy and of a shared sense of civic pride. There are three principles that underpin the Regeneration Framework:

BUILDING ON WHAT WE HAVE

Bolsover District is undergoing dynamic change. The proximity to the MI corridor has been a focus of major investment that has secured economic growth. However the collapse of traditional industries such as coalmining and textiles and their attendant scars have governed the rate and distribution of economic benefits, resulting in marked contrasts between some parts of the District and others. The town and village centres seem to display these contrasts most clearly, particularly the four service centres: Bolsover, Clowne, Shirebrook and South Normanton. However the District nestles between the natural assets of Sherwood Forest and the Peak District and offers a blend of spectacular scenery and historic attractions such as Bolsover Castle, Creswell Crags and Hardwick Hall and the towns and villages have distinctive qualities, individual identities and strong communities.

Further growth is predicted. Population projections up to 2030 suggest that the populations of Bolsover will increase by 8,000 to 84,000 and the number of jobs will increase by 4,100. Building on these attributes, the strategy addresses the current weaknesses and barriers to community prosperity by recommending a range of sustainable enhancements to existing initiatives, organisations, projects and of physical and human assets.

EMBRACING THE FUTURE

Significant global drivers of change are shaping our future: climate change, resources depletion, flattening of the global economy and the decrease in mid-level jobs are impacting on us already and will continue to do so. Local changes such as HS2, town extensions and immigration will significantly alter the geography and social profile of existing settlements. By 2033 it is likely that the culture of enterprise and start ups, often working from home but accessing global markets, will dominate the job market, whilst the decline of large supermarkets and increase in online shopping will continue to create a shift towards independent, local, distinctive retail and food economy on the high states.

Furthermore new technologies, coupled with the requirement to reduce carbon omissions, will have a fundamental impact on the way we live. By 2033 most of our energy demand will be met through renewable energy; electrically powered, silent autonomous cars will reduce the need for individual car ownership, will enable better connectivity, and will release capacity on existing networks; cycling and walking will be popular alternative modes of transport improving health and wellbeing; a host of new assistive technologies will help people to stay in their communities as they grow old. These new trends are likely to enhance the desirability of living in market towns; 'Sharing Bolsover' assumes that the projected economic growth will improve the viability and desirability of its towns and villages and it therefore suggests a dual approach of building on what we have combined with bold innovations.

TWO HANDS CLAPPING: CO-PRODUCING REGENERATION

It is increasingly recognised that many of the 'top down' strategies have not delivered sustainable regeneration, whilst many bottom up initiatives have been short lived. Neither approach is suitable on its own to deliver regeneration in Bolsover, but as the public sector resources dwindle and communities increasingly deliver ground breaking projects and services, they should be invited as partners to deliver place based regeneration: two hands clapping to support long term transformation.

A key principle of the vision is to share the task of delivering the regeneration. This would be achieved through embracing collaborative practices between the Council and local communities to develop physical assets through new community based organisations such as the Cooperative Land Trust, Community Development Trusts and community asset transfers. These organisations utilise the existing civic networks and skills to build on a host of existing community based initiatives.

CONNECT







Cargo bikes: a light and healthy alternative

Urban personal transportation

DIVERSIFY



Modular Home Factory



New types of workspace



Affordable ecological co-housing

ENHANCE



Cumberland Market allotments



Crowle Market Place - Bauman Lyons Architects



Crowle Market Place - Bauman Lyons Architects

CROSS CUTTING THEMES

'Sharing Bolsover' is underpinned by three district wide strategic themes: Connect, Diversify and Enhance. These are supported with a proposed framework of short, medium and long term place specific projects. The Regeneration Framework for each service centre consists of an 'ecology' of capital and revenue projects of various levels of complexity ranging from the fine grain, small and easy to deliver, to large scale flagship projects with longer delivery periods. A variety of delivery mechanisms and funding sources is envisaged.

CONNECT

Sustainable connectivity across the District, especially between the villages and the towns is poor. A major theme of this Regeneration Framework is to support the existing and ongoing plans for a District wide network of greenways that improves the quality of key environmental assets and the image of the District, whilst improving connectivity. There are a number of former mineral railway corridors across the District that have potential to be re-used for green transport. This could reactivate old transport routes to provide an attractive tourist offer that links the District's key visitor attractions and encourages visitors to stay longer and spend more in the District. This green movement network could also provide a recreation opportunity for local people and very importantly, it should be considered as a healthier and more sustainable day-to-day alternative to on-road connections between and within the main towns and villages. This approach builds on existing projects including Derbyshire County Council's work bringing forward the Archaeological Way through Pleasley and other planned and ongoing upgrades to the existing network.

DIVERSIFY

The District is projected to grow and strategic development site allocation identifies potential within the District for large town extensions on greenfield land. 'Sharing Bolsover' proposes to supplement these large developments with a fine grain of smaller development sites on infill and brownfield land, reusing empty properties and upper floors, diversifying types of housing ownership, and diversifying procurement methods and methods of construction.

Likewise new employment in the District has been secured over the last decade through large scale

business parks such as Markham Vale whereas the estimated 400 small businesses, and the reputedly fast growing start-ups, would also benefit from increased local authority support.

'Sharing Bolsover' proposes a new infrastructure to support these small businesses and encourage further growth of commercial and social enterprise. This requires provision of incubation spaces, move-on accommodation, co-sharing spaces, peer to peer support as well as training and business support.

ENHANCE

Over the last two decades BDC has achieved a great rate of economic growth and this growth is projected to continue. Currently the lack of quality retail offer and choice in the town centres, the poor housing offer and the physical environment of the towns (and some of the villages) continue to negatively impact on land values and fail to attract higher value jobs and workforce.

Market towns have been successfully regenerated through public investment in high quality public spaces and through the reduction of car traffic and car parking in favour of walking and cycling, handing over some of the highways space to retail and cafe tables and by enhancing the shop frontages, lighting and signage to create inviting civic spaces.

'Sharing Bolsover' proposes high quality civic spaces in the heart of each of the market towns to support and grow an independent retail offer. It also identifies potential for town centre housing and spaces for social and commercial enterprise that will help to animate the centre, support strong community networks and local economies, and create a civic hub that local communities and visitors want to use.

REGENERATION PROJECTS



BOLSOVER PROJECTS SUMMARY

PROJECT NAME			CROSS CUTTING THEME		
		SUMMARY	CONNECT	DIVERSIFY	ENHANCE
BOLSC	VER TOWN CENTRE PRO	DJECTS			
٠	Development of Sherwood Lodge site	Potential options for mixed use development including retail led or housing led.	\checkmark	~	~
2	Reinvigorate Market Place and 'New Market Place' (Cenotaph area)	Building on existing improvements to Cenotaph area, the project aims to create better civic spaces that prioritise pedestrians and cyclists and establish distinctive characters for each of the two spaces.	\checkmark		~
3	New connections	Enhancement of routes to create Town Links connecting to greenways & enhance route between Castle and St. Mary & St. Laurence Church.	\checkmark		\checkmark
4	Bring forward development of infill sites	Bring forward BDC owned sites for alternative development.		\checkmark	
STEPPI	NG STONE PROJECTS				
A	Provide public WCs	Trial public WC provision at new BDC Contact Centre on Cotton Street, and potential to pilot CommunityToilet Scheme with local businesses.	\checkmark		\checkmark
В	Gateway improvements	Five sites identified at key entrances into the Town Centre, including the illumination of Bolsover Castle mount cliff face and productive greening/artwork/attractive signage on other small sites.	\checkmark		~
С	Temporary interventions and more events on Castle Street	Experimental projects to reclaim public space back for pedestrians from vehicular use e.g. painting road surface on Castle Street, hold specialist markets/fairs on road etc.	\checkmark	\checkmark	~
D	Shopfront refurbishments	Implementation of existing strategy and suggest that funding is set aside for independent shopkeepers and addressing existing priority shopfronts.	\checkmark	\checkmark	\checkmark
E	Enhancement of existing parks facilities	Improved youth provision at Hornscroft Park & Dykes Fields. Back Hills gateway improvements and greening projects to better utilise clearings and enhance viewing points.	\checkmark		~



Proposal for Sherwood Lodge Site, 2012 (for Wm Morrisons Supermarkets Plc by Race Cottam Associates)



'Sharing Bolsover' proposal (for BDC by BLA, CLLA & JMP, 2016)



DEVELOPMENT OF SHERWOOD LODGE SITE

The historic grounds and the remaining building of Sherwood Lodge has a high amenity value and its central location offers an opportunity for a high quality mixed use development to enhance integration of the residential neighbourhoods with the Town Centre and enhancement of Bolsover's character as a historic market town.

There is a demand for additional convenience stores in Bolsover yet a shortage of sites with sufficient footprint to accommodate modern retail. There is also a shortage of high quality housing that would stimulate demand for a higher retail offer and attract higher spend on the high street. Sherwood Lodge offers an opportunity to address both issues by accommodating a mix of uses, utilising significant changes of level across the site to separate the two typologies.

Some 180 - 210 new apartments and town houses with associated landscape and car parking could be accommodated in a medium density development on the upper part of the site utilising the foundations of existing council offices to secure sustainable development. Enhancement of Stratton Memorial Gardens and outdoor communal spaces would increase the amenity value of such a development. A 1700m² convenience store with associated car park could be accommodated on the lower site, to reduce its visual impact, adjacent to the retail core.

Alternative layouts should be explored but all should provide a new route between Oxcroft Lane and Town End and an extension of Cavendish Walk into the new development to secure good connectivity with existing residential areas and potential strategic site to the north, and the Town Centre. A traffic movement study (as part of Bolsover Project 2) should include an assessment of Town End crossroads in relation to future development scenarios where increased traffic and pedestrian movement is anticipated.



'Sharing Bolsover' proposal, looking south (for BDC by BLA & JMP, 2016)



Clacton-on-Sea, Essex A pavement fountain can be highly effective in animating public spaces throughout the day. When not in use, the space remains flexible for events and gatherings.

NEW MARKET PLACE Animated and lively character





Mytholmroyd Market Place and Shared Space is used for short stay car parking but can be cleared for events, such as a Farmers' Market, or the local Beer & Hymns Festival. Even when cars are parked, the high quality improvements to the public realm, including planting, benches and a new 21st Century market cross means that people still use the space to meet.



paving to help slow traffic and to unify the space. The modifications can be trialled in temporary ways e.g. painting the road surface.

> Re-structure the space widthways and introduce greening to create more inviting proportions for sitting and spending time.

..... Retain and define market

area but consider refurbishing or designing new contemporary stalls.

Paving treatment required to poor quality existing carriageway to widen pavements and encourage shop spill out.

Continue public realm, shopfront and lighting improvements along Cotton Street.

OLD MARKET PLACE Green, sheltered and enclosed character





54

Bespoke bus shelter: If the bus stops remain in Old Market Place then a high quality bespoke design should be commissioned. The design should be contemporary yet complement the historic surroundings and should be designed in conjunction with the public realm re-design of the Old Market Place.



Bench planters: Integrated high quality public realm furniture



Emsworth Village Centre: Clustering of trees create a focal point, help structure and soften public spaces and provide a naturally inviting and semi-sheltered place to sit and watch the world go by.



BolsoverTown Centre has two linked spaces that are vying to be the civic hub: the New Market Place and the Old Market Place - the remaking of these two spaces to create a clear hierarchy of use and a high quality public realm for pedestrians is a flagship project in the Regeneration Framework.

The Old Market Place currently has two bus shelters which form a barrier between the square and the shops and detract from the appearance of the area. Analysis of the bus timetables indicates that the frequency of bus services does not necessitate two shelters. It is therefore proposed to replace these with a bespoke single shelter to fit more sympathetically into Market Place / Town End. Alongside this, timetabling could be reviewed to ensure that waiting times at this location are minimised and the roll-out of smart ticketing can reduce boarding times as people move away from cash fares.

2 REINVIGORATE MARKET PLACE & NEW MARKET PLACE

Bolsover Town Centre is currently dominated by cars and buses which disadvantage pedestrian and cycling experiences. Furthermore there is no clear hierarchy of civic spaces. To enhance the retail offer both issues need to be addressed.

These improvements would allow the space to be enhanced for trading by reduction of trafficked areas in favour of wider footpaths. This will also allow inclusion of trees and shading, for extended street trading and cafes, and create space for public sitting areas. Market use would be retained but improved stall design is recommended.

An attractive feature such as a pavement fountain on New Market Place would establish a different leisure destination focus to the second civic space for local residents. Such a feature would also help to attract visitors from Bolsover Castle to visit the Town Centre.

Shop front improvements would enhance the presentation of the retail offer: Combined with higher quality public realm to attract people to stay longer and with the planned growth of the residential population this will, in time, create demand for a diversified retail offer, extended trading hours and an enhanced evening economy.

INITIAL ACTIONS Implement existing traffic restrictions to reduce long stay parking on designated car free areas in the Market Places Traffic Movement Study Pedestrian & cycle friendly proposals, car parking strategy and connections to new development sites.

Reduce number of bus stops in Market Place Removal of bus stops to outside the Market Place to test impact on congestion Temporary testing of highways modifications Trial of rerouting buses, painting of highways surfaces, temporary closures of Castle St



Poynton Town Centre (left) and New Road, Brighton(right): Both schemes feature pedestrian focused urban design improvements encouraging desire lines with high quality road surface treatments, raised level crossings, wider pavements enabling shop spill out, more public realm planting and opportunities for street events.



New Town Centre to Stockley Trail (Bolsover Loop) Greenway Connection



Enhanced Castle to Church Connection



A well-defined east-west shared cycle way and pedestrian route would have a clear start/arrival point in the Market Place, in the heart of Bolsover. At this point, secure bike parking can be provided, allowing users to explore the town, shops and Castle. Information signage and maps about Bolsover (including key parks/open spaces, picnic spots and resting points) and onward journey options could also be provided here. From the Market Place, the route could be a combined pedestrian and cycle way moving along one side of Castle Street. After the route rounds the corner and descends a short section of Castle Lane, it moves off-road, using existing public rights of way through woodland and then over farmland, down to the New Model Village. Street lighting and additional low-level lighting on the Castle Fields section of the route would allow use after dark.

3 NEW CONNECTIONS

A key route has been identified which links Bolsover Town Centre with the Bolsover Loop. This route aims to support local connections from the Model Village as well as promote use of the wider Greenways network (via the Stockley Trail) and also encourage tourists visiting the Castle and trail users to visit Bolsover Town Centre.

Along the route, resting points should be provided where the incline becomes steeper and to highlight special viewpoints. The route continues past the New Model Village on to Villas Road where subtle traffic calming interventions could be made to signal pedestrians and cyclists. Following Villas Road westwards brings users to a signed gateway to the Stockley Trail, which could identify the Bolsover Loop and the choice of onward routes available.

Environmental improvements such as high quality paving, enhancement to boundary walls, screening and art work have also been identified to the route between Bolsover Castle with St Mary and St Laurence Church along Castle Street, Middle Street and Church Yard to enhance the historic offer and encourage visitors to Bolsover Castle to also visit the Church and the Town Centre.



Hebden Bridge Town Centre, Bridgegate before and after: Eliminating traffic from the centre of the town (except for deliveries to local businesses) and creating high quality public realm led to greater accessibility to the Town Centre, increased footfall and a more vibrant atmosphere.





The Avenue 2009-2014 by Pollard Thomas Edwards

The attraction and vitality of market towns and their enduring appeal can be largely attributed to the sense of community and proximity to the countryside both of which elude city dwellers. Market town centres were traditionally mixed use with large numbers of residents living in the heart of the town.

Current housing policy is pushing new housing developments to the edges of the town where large greenfield sites including potential strategic sites to the north of Bolsover and to the north west (in conjunction with NEDDC) are being allocated for housing and employment provision. There is a concern that these new large communities will become commuter neighbourhoods and will not use the facilities of the Town Centre.

Furthermore the large housing sites cater mostly for housing for sale for traditional family dwellings whereas the current housing shortage extends to smaller units

4 BRING FORWARD DEVELOPMENT OF INFILL SITES

There are a number of vacant infill sites and buildings that could be brought forward for the development of housing schemes that would stimulate the regeneration process.

for social housing, affordable housing, first time buyers, move on from first time buying, downsizers, older persons' housing, one person householders and rental markets - all of these would benefit from town centre housing.

Town centre sites in public ownership should therefore be brought forward to supplement the supply offer. This would have the added benefits of regenerating underutilised assets, encouraging alternative modes of transport if an existing car park site is developed and creating additional footfall to enhance the viability of the retail and leisure sectors. Town centre housing would enhance the town offer to the residents, the villages and visitors alike.

There are a number of publicly owned sites and long term vacant sites in Bolsover which could lend themselves to housing developments that could be brought forward.



The Avenue 2009-2014 by Pollard Thomas Edwards: This development creates a series of character areas which reflect the pattern and character of the neighbouring townscape and also maintains and enhances the intrinsic qualities of the site.

BOLSOVER STEPPING STONE PROJECTS

	CROSS CUTTING THEME		
PROJECT DESCRIPTION & KEY PARTNERS	CONNECT	DIVERSIFY	ENHANCE
A. PROVIDE PUBLIC WCS			\checkmark
Trial public WC provision at new BDC Contact Centre on Cotton Street.There is currently potential for piloting the CommunityToilet Scheme in Bolsover where BDC and the Town Council work with local businesses to make their WCs available for free public use during opening hours. Provision of WC facilities is fundamental to enabling people to stay longer in town, encouraging visitors, promoting street food and enabling festivals. Key Partners: Bolsover businesses and traders, Old Bolsover Town Council and BDC	Trial public WC provision at	BDC Contact Centre.	
B. GATEWAY IMPROVEMENTS	\checkmark		\checkmark
 Town Centre Approach (from Station Road/Bolsover Hill Junction): Being on a highly trafficked primary route from the MI, this space could be instrumental in strengthening and introducing the town's identity thus changing perceptions of it. Bold, formal planting of fruiting (productive) or ornamental trees (e.g. taking cue from the existing purple leaved Norway Maple further up road) could straddle the road here, marking a transition from suburban to civic character. Removal of the shrubby vegetation would open up the ground-cover vegetation and a wide selection of seasonal bulbs could be planted to the grass bank and road verges, giving year-round colour. Exposing the castle rock face would highlight this unique landscape and heritage feature; removal of vegetation from the rock in key locations and use of subtle lighting would transform this corridor space into a distinctive night-time approach to the Town Centre. North-west Gateway - land at Station Road/Town End leading uphill to Castle Street: Fruiting and flowering trees could be continued up into this space. Removal of the shrubby vegetation beneath the trees would lighten the space. Unmown grass strips could reduce maintenance and increase wildlife habitat. The sunnier top level on Castle Lane could become a more productive landscape e.g. communal fruit, vegetable and flower growing. The steep path down from the Castle entrance could be lit and canopies managed to open up natural daylight, increasing safety and allowing the establishment of more diverse woodland ground flora. Verges at top of Castle Lane and corner of Hornscroft Road/High Street: Removal or reduction of signage - integrate existing and any new signage with existing structures (e.g. walls) and use the dimensional structures (e.g. walls) and use the structures (Illumination of rockface. Annual meadow plot. Edible gardens in the public re	Image: select	
verge space for small scale productive growing space, experimental annual meadow plots, seasonal bulbs and/or temporary 'planted' signage or community artwork e.g. well-dressing. Oxcroft Lane Gateway: Existing copse of mature trees on the junction gives the site a strong sense of its rural, wooded context and forms a distinct gateway. Woodland bulbs could be underplanted here. Management of the shrubby vegetation would allow the intrenchment land form to become a more visible part of this gateway into town. Any new signage here should be sensitive			
to this context possibly simple carved timber signage set within the copses. Key Partners: Old Bolsover Town Council, Bolsover Civic Society, CVP, Junction Arts, Bolsover Rotary Club, Bolsover WI. local gardening groups, BDC 60	Darlington Eastern Transport greening project.		/shire Well-dressing.

PROIECT	DESCRIPTION	& KEY	PARTNERS

C. TEMPORARY INTERVENTIONS & EVENTS **ON CASTLE STREET**

Experimental projects to reclaim public space back for pedestrians from vehicular use e.g. painting road surface on Castle Street, hold specialist markets/fairs on road etc. Temporary projects can be used to explore the potential of different spaces and to change collective imagination. Once roads are claimed back from the traffic to become streets, people are quick to inhabit them and learn to prefer such use. Footfall for traders tends to increase rather than decrease.

Key Partners: Bolsover Civic Society, CVP, Bolsover traders, Junction Arts, Old Bolsover Town Council, Bolsover Scouts, BDC

D. SHOPFRONT REFURBISHMENTS

The Town Centre needs to improve its appearance and this includes improved shop frontages. Such improvements have shown to increase footfall and dwell in the Town Centre, leading to increased spend in local retail and food outlets, which in turn improve business viability and increase the number of jobs in the medium term. Shop improvements can be delivered as an element within an integrated public realm improvements project and it would be a good early win. Future funding that is identified for shopfront improvements could have a portion that is allocated specifically for local independent businesses and shopfronts in urgent need of repair.

Key Partners: Bolsover Civic Society, CVP, Bolsover traders and local business organisations, Junction Arts, Old Bolsover Town Council, District Council, County Council, Historic England.

E. ENHANCEMENT OF EXISTING PARKS **FACILITIES**

Gateways to Back Hills: New paving 'thresholds' incorporating signage to highlight access points e.g. engraved paving. Subtle lighting (akin to that of the town approach rock walls) to highlight the conduit houses and the historic wall at the top of Castle Lane.

Back Hills enhancements: Drawing on and enhancing the sequence of clearings with woodland management where necessary, introducing new uses such as picnicking, educational space, (temporary) art installation. Views out over the vale to determine arrangement of new seating. The funeral store building could be re-used as an accessible public building, celebrating the views (e.g. education centre, cafe, restaurant).

Dykes Field: Formalise existing well-trodden desire lines with self-binding gravel or similar permeable surface. Include provision for youths such as sociable timber seating arrangements at select locations, e.g. in wooded clearings along the intrenchment.

Hornscroft Park: Enhanced youth provision to include improved lighting and the introduction of outdoor WiFi at a select location in the park. Clearance of shrubby vegetation and a different mowing regime would give prominence to the striking 'intrenchment' landform, which could also become a sculptural and play feature.

Key Partners: Bolsover Scouts, Bolsover Youth Council, CVP, Old Bolsover Town Council, Bolsover Scouts, local schools, BDC.





 \checkmark



CROSS CUTTING THEME

DIVERSIFY

ENHANCE

CONNECT

 \checkmark

 \checkmark

VILLAGES & HAMLETS

Outlying villages and hamlets form a vital part of the district's offer and identity. It is intended that the key principles of the Regeneration Framework are applied also to these settlements to identify and inform future projects. Furthermore it is intended that the projects put forward for Bolsover centre will also improve facilities for all villages and hamlets that would like to use it as their service centre. Improved connectivity - including continual review/enhancement of pedestrian footways, bridleways and associated signage - is a key project in the Framework that will provide the vital infrastructure to strengthen these links between towns and their surrounding settlements.



BRAMLEY VALE & DOE LEA



Public art to enhance local identity and define the entrances to Doe Lea and Bramley Vale.

Improve access/ linkage from the village to the Stockley Trail and Hardwick Estate; establish links with the National Trust 'Peoples Hardwick' project.



RAMI



POSTSCRIPT



Regeneration Frameworks have traditionally been devised at arm's length from the very communities for whom they are intended. To be successful, regeneration has to be rooted in local knowledge and the understanding of the needs, the qualities and the place specific opportunities of each unique town and village.

The 'Sharing Bolsover' Regeneration Framework has been developed and shaped by many individuals and organisations working in the district. All have given generously of their time, knowledge and ideas.

Many individuals contributed beyond what could be reasonably expected and many organisations, from all sectors, impressed with their long term commitment to making Bolsover prosper.

Bolsover District is rich in social capital and this is its greatest asset and the source of its future success. In the era of sparse public resources this is where the hope for the future dwells.

'Sharing Bolsover' belongs to the communities of Bolsover District who helped to create it.



BOLSOVER

CLOWNE

SHIREBROOK

SOUTH NORMANTON



Sharing Bolsover!

'Sharing Bolsover' looks forward to 2033 and is guided by the principles of placemaking and the ideas and priorities put forward by the communities that live and work in the District. The shared vision is for a flexible mix of transformational and fine grain projects that will enhance the offer of the four town and village centres of Bolsover, Clowne, Shirebrook and South Normanton to strengthen their role as service centres. Proposed improvements to physical connectivity will enable outlying villages to access and benefit from these investments and to contribute to the rise of a vibrant local economy and of a shared sense of civic pride.



Appendix 3

Levelling-Up Bolsover

Consultation summary and responses

Background:

Bolsover District Council is putting together a bid for Levelling up Funding covering Bolsover Town Centre; the proposal focusses on three interconnected projects to facilitate the regeneration and repurposing of the high street, and creating a diverse centre.

A summary of the three projects are as follows:

Project 1 – Two infrastructure projects are being developed; once delivered, these will create the catalyst for a vibrant town centre.

1a. Redevelopment of the former Co-op food store to create a new Cultural Centre that includes:

- Independent small cinema (nearest is 9 miles away);
- Theatre and live performance space;
- Gallery (nearest is 7 miles away);
- Exhibition space (nearest is 7 miles away);
- Food and drinks court (nearest is 9 miles away)
- An artisan and producers centre

The land and property at 11 Town End (owned by council and currently rented out) will be integrated into the project plan for the new cultural centre

The acquisition of 4 Town End (the Former Fulton Foods store) is also being considered, to integrate with the cultural centre and provide additional space for the artisan and producers centre.

1b. Refurbishment of Oxcroft House: Supporting the cultural asset, Oxcroft House will be repurposed to provide office accommodation to encourage business start-ups and early stage growth SMEs.

Project 2 – Public realm improvements: There are two elements to this project, as follows:

2a. Public realm improvements will create an inviting and connected streetscape to link Bolsover Castle with the town and vice versa. This includes the upgrading and uplifting of the public realm across the town's main pedestrian thoroughfare. New pedestrian signage will further galvanise the route.

2b. The shop front improvement scheme will enhance the presentation of the retail offer. It will include, but is not limited to: improvements to the building's façade (including replacement or repair to windows, render, stonework/masonry, doors);

signage and building presentation (cleaning, repainting); as well as improved accessibility.

Project 3 – Improved digital connectivity: In order to fully equip the town for the future and to take full advantage of the Internet-of-things (IoT), this project will support digital technology by upgrading the network to 5G. This will enable real-time digital CCTV to monitor the town centre in order to ensure the anti-social behaviour is addressed but more importantly it will enable digital infrastructure such as Blue Mesh which, through IoT will enable real time booking of car parking spaces thus reducing the emissions from cars in the town. This will also enable business to use this technology to take advantage of smart products and services.

Methodology:

The funding bid requires extensive public support and input into projects being put forward, and to address this, the Council has taken a dual approach:

- Marketing agency Creative Five was appointed to consult with businesses (face to face) in Bolsover Town Centre, with a view to understanding their priorities for the town centre. A summary of responses is presented within this report.
- A public consultation event was planned for the 11 July 2022 3pm-7pm at The Assembly Rooms, Bolsover. Invitations were sent out through emails and social media posts to capture the interest of local people. The MPs office as well as local councillors were proactive in spreading the invitation in the local community.

The aim of the consultations were:

- To understand, capture and develop the projects based on the distinctiveness of Bolsover town centre, and needs of local residents, businesses and visitors.
- To enable more local residents to view and review initial ideas and help us further develop priorities, and establish local needs and demand.

Public consultation event, 11th July:

This was arranged as a walk-in session. On the day our proposed schemes were on display for people to refer to and feed their opinion.

The consultation responses were arranged according to the 3 questions being asked on the day:

- What's good about Bolsover Town Centre?
- What can be improved?
- Project ideas to improve the town centre, visually, functionally and in terms of its offer

Around 50 people attended the event, and were keen to share their thoughts and ideas. All ideas were captured on post it notes; these are appended (Appendix 1 - 3)

In terms of positive feedback for Bolsover Town centre, the heritage and historic charm and character featured as the most popular feedback on the day. People also welcomed the new craft and food and drink businesses that have recently opened in Bolsover, which demonstrates a clear need for these type of businesses.

The consultees also unanimously welcomed the idea of the redevelopment of the former Co-op site although the intended use for the site was debated between a cultural facility and a leisure complex. In that context, improved public realm to link the new cultural facility with the existing cultural offer (The Castle) was welcomed.

Free parking is a big positive for the town centre in terms of bringing visitors, however it was acknowledged that the spaces were often used by car sharers and park and ride users, which did not bring any benefit to the town. See Appendix 1 for further info.

In terms of things that were not working well or could be improved, the biggest issues appear to be the lack of accessible toilets for visitors; lack of a diversity of leisure activities for young people, including swimming pools; lack of adequate town centre parking (this links back to long stay users); desire to see longer opening hours for shops (this links back to diversification of the local economy to expand the night time economy and expand on the current cultural and heritage offer); security concerns, and the lack of police presence in town was were raised and traffic control in town centre with cars driving through pedestrian areas seem to be an area of concern. See Appendix 2 for further info.

In terms of project ideas being brought forward, the redevelopment of the Co-op in context of expanding the cultural and heritage offer for the town centre was welcomed by all; the importance of accessible toilets was reinforced throughout the consultation; in addition to the cultural offer, there appears to be a strong need for a leisure offer; ideas to enhance the visitor destination through heritage trails, visitor interpretation, regular markets were also discussed; See Appendix 3 for further info.

Face to face business consultations and town centre survey June – July 22:

Marketing agency Creative Five was appointed to undertake a series of business engagement (including 1-2-1) and consultation meetings with all businesses across the town centre to inform the development of the public realm and shop front improvements being proposed through the UK Shared Prosperity Fund and the Levelling Up Bid. The businesses were asked to participate in a survey which was also completed by attendees at the public consultation event held on 11 July. See Appendix 4 for survey results.

The key findings from 1-2-1 engagement with businesses was:

• Most businesses felt that Bolsover needs significant investment. They feel it is run down, unloved and in need of renovation. On a positive note, every business questioned feels it has a huge amount of potential.

- One of the biggest issues is the lack of footfall, particularly throughout the day with many commenting on how quiet it is. The issue of public toilets also came up on every occasion as a major problem in attracting visitors to the town.
- Shop variety was also of some concern with many feeling that there was way too much emphasis on fast food outlets all offering the same food choices. Many businesses would like to see more variation to make the town a more interesting place to visit.
- Whilst most businesses are struggling at the minute, their general attitude toward making Bolsover a destination for tourism was met with real optimism.
- Most were excited about the possibility of creating a flow through the town, incorporating new tourism venues/attractions. However, some of the business that are located outside the centre feel a little left out and find it hard to direct footfall their way.
- Communication between major local attractions to direct people into the town was brought up, as many felt that this just isn't happening.
- In general, businesses felt that investment in local buildings would help make Bolsover a more attractive place to visit, particularly ones that could leverage/link the historic history of the town. This should then help bring in more visitors and a wider variety of retail suppliers.
- Interestingly, most business owners in the town appeared to have very little knowledge of the town's history, its people, the buildings and its past and present economy.

The key findings from the analysis of the surveys was:

- A large proportion use the town centre for shopping and thought that heritage plays a huge part in how people feel about the town, the success of the local economy, shopping and tourism.
- In terms of what work they would like to see if funding was available, improvements to paving and lighting, repairs and reinstatement of historic details, repairs to buildings, vacant shops brought back into use and themed market and event space were mentioned by over 80% of participants.
- It was good to see that participants think the town is friendly, historic and has potential. However, they also feel that is unloved, disjointed, shabby and tired.
- When asked about negative events that have happened in the town centre over the 10 years, the main response was pubs and shops closing and more specifically the closure of the Co-op. A large proportion of the positives were the events that are held in the town centre including Bolsover in Bloom, Lantern Parade, Food and Drink Fair and Artisan Markets.
- In order for people to use the town centre more frequently they would like public toilets, more parking, a police presence, a better market, more restaurants and a leisure facility.

 Participants thought that investment in the town centre would make both businesses and residents feel valued. They thought that footfall would increase, there would be a sense of pride, businesses would have a sense of security and the town would be a cleaner, safer place where visitors would be more inclined to stay longer.

Next Steps:

The Economic Growth team at Bolsover District Council truly appreciates the input into the bidding process; Our thanks go out to everyone that took the time to attend the consultation event and/or filled out survey questionnaires; the feedback has been invaluable in terms of helping shape our Levelling-Up bid for Bolsover.

The consultation responses will be made available on Councils website for viewing, and will be emailed out to all participants who provided contact details.

The outcome of the bid is expected in autumn 2022. This will determine future consultation with residents, retailers, property owners and community groups located within the town centre.

For further information or updates please contact the Economic Growth Team on <u>regeneration@bolsover.gov.uk</u>
Appendix 1:

Consultation responses: What's Good about the Town?

The potential; Events throughout the year needs more advertising but they are good; Fiver Fest – local events such as that to stope people going elsewhere'; Free parking; Flowers; Old Bolsover Yard. Free parking. The Castle. Old Bolsover Yard. Artisan Market. Free parking. independent Nice shops. Flower arrangements by Old Bolsover Town Council. Craft Classes at Old **Bolsover** Yard. No totally lť's racism. neglected by all councils. More security needed. War memorial.



Free parking. The Library. The people. The Castle. The people of Bolsover. The historic town of Bolsover. Lovely friendly people. The Castle brings in tourists. Historic charm and architecture. Friendly and assertive people. Could be a popular tourist centre. Historic town with character. Friendly people. Friendly people. Still a lot of ex-miners mentality. Fun and kind people. Friendly people. Freedom Community Project. Freedom Community Project café twice a week. Beautiful historic buildings. Traditional stone buildings give a great look to the town centre. Being in a conservation area upkeep should be enforced. It has history and is different to other town centres. Old and full of character. Could be very 'touristy'. The town is an under-appreciated gem. Needs all three councils and English Heritage to work together and listen to Bolsover people's views about what we need. Beautiful town needs the traditional fabric restored and maintained. Lots of brilliant community groups. The Castle. The architecture. Trees. Views. Proximity to the countryside. Lovely look and feel to the town. If it was the Cotswolds, people would rave about it. Historic character and charm. Friendly people. Variety of shops and eateries. People coming into town from outside. Interesting independent shops. Bolsover in Bloom. Artisan Market. New shops. The Sanctuary. Old Bolsover Yard. Independent shops. Friendly people. Free parking. Electric charging point. The Castle. Fiver Fest. Opportunities for tourism. Free parking. Town Trail. Back Hills. Historic backdrop. Interesting spaces for eating. The Castle. The shops. Friendly people. The Library. Old Bolsover Town Council

Office. Sandstone architecture. Independent shops. Flower displays. Free parking. Small family businesses varying in what they sell. Brilliant new businesses – The Sanctuary and Old Bolsover Yard. Town square continued development is excellent. Establishment of incubation centre is good. Like the use of Fultons as a Heritage Centre. Good Co-op development but useful to incorporate a car park.

Appendix 2:

Consultation responses: What Needs Changing?

Needs to be more cycle and pedestrian friendly; How can we promote healthy living for evervone when there activities are no locally?;Some buildings have fallen into disrepair; Potholes; More recycling bins needed; Need more leisure facilities – e.g. swimming pool; Public toilets: Shops/ cafes staying open later; No swimming toilets: No baths; Poor leisure facilities (cinema etc.) public toilets; Car park by Church Street needs building on; Town Hall



Square - make into Housing; Toilets; Car parking; Under 11s Saturday Club; Police Station with Accessibility – not closed during daylight hours; More police in town; Transport services to surrounding towns and villages especially for disabled adults; Better bus service for Bolsover people. Change existing route to No1 to Lawson Road and down Sandhills; Inconsiderate renovations of pavements + roadways not in keeping with conservation area; Used cheap tarmac instead of using sandstone paving especially on the bus stops in the Market Place; Better bus services to serve more outlying areas e.g. Bentinck to bring them into Bolsover; Health & Wellbeing – leisure space, culture, swimming pool, spaces for children and teenagers; Better connection from Castle to Town; Better transport facilities: No toilets: English Heritage to be encouraged to participate more in town events; Castle Lane yellow lines need extending to prevent cars parking on the only path up the hill; Encourage the wildlife back – Morrisons saw off a bat colony, owls and falcons. More green space; The main council offices need to be back in Bolsover; Shop fronts need painting; Bigger and better litter bins; Cotton Street traffic problems; Vehicles driving down Cotton Street pedestrian area. Bollards should be placed at the top by Post Office allowing access to legitimate users, Traders etc.; Back of regular parking enforcement especially on pavements near and adjacent to fast food outlets; Not a fountain, but water jets – play area in Town Square; Co -op into a leisure centre, gym, soft play, badminton, squash. Safeguard parking spaces to rear. Provide public toilets; Paving (different paving stones – need to match); Better public transport – Clowne, Creswell, Barlborough,

Staveley, especially for disabled adults; More bins; No leisure facilities; Bowling alley; No leisure facilities; Swimming baths needed; Swimming baths - Health + Leisure; Permanent place for youth club/ community centre; More facilities for young teenagers, table tennis, pool, snooker - not having to go into the pubs; Public toilets; Public toilets; Stop thinking of Bolsover as an ex mining town & think of it as a tourist trap; Information signage for visitors as the town is a tourist destination; Toilets much needed!!! ; Public toilets; More social activities for the community e.g. fireworks display; Lack of public toilets; Bolsover town centre, e.g. bus stops etc. needs tidying up to match the "improved" shopfronts proposed; Very useful to include Stratton Gardens + adjacent woodland in Levelling Up funding; A new police station, a visible police presence; Shop front improvement; Derbyshire education school buildings has toilets to adopt for the town; Poor/ temporary road repairs/ curb stone. Patchy use of tarmac; Better signage to facilities; Walk through the Back Hills often ignored; Public toilets; Better CCTV; Facilities for teenagers -BMX truck, Swimming Pool, cinema or similar (leisure facilities); Make Bolsover a destination; People come to the castle and leave; The town has nothing to keep people here; Betting shops and fast food need to be replaced by culture!; Public toilets/ community toilet scheme; Lack of public transport to Sheffield, Worksop, Mansfield etc. Community transport; More leisure facilities E.g. Bowling Alley; Improved CCTV in the centre needed; Some buildings such as the antiques centre needs to be smartened up, especially as it's in a conservation area; Bring back firework display – this bought so many people to our town – bring it back!! ; More bins; Soft play facilities for young children; Skateboard park, Town Square development, OBTC, when are these to be completed? ; Oxcroft House redeveloped for social housing; Proper public toilets; The cracked, slippery, unfit for purpose paving; The road in front of Farm foods badly needs re-surfacing; No leisure facilities; A town centre manager or staff of town council to really engage with local people about what is required; More trees; Priorities people/ pedestrian routes are awful; Respect and value the heritage – loss of Sherwood Lodge green space for empty shops appalling; Aspiration! ; More green space with amenities; Walkways from the car park to go in the direction of Cavendish Walk. They are losing potential trade; parking: need 3 hour limit for free parking. Presently all day parking and car sharing makes it impossible for local people to park and shop locally. Traders and local people suffer because of this; Govt subsidies to DCC for bus transport make it difficult for some people from outlying villages to travel/ shop in the town. The subsidies need to be reinstated as a basic for "levelling up"!; Surfacing/ bus stops/ kerb etc. to be reinstated with materials sympathetic to the town centre buildings & to reflect an area of conservation.; Suggestion: - OBTC/ BDC/DCC/ Bolsover Civic Society / Traders org. joint working party to work on these ideas before grant submission; Permanent bollards to prevent all the paved areas restored as part of a BDC bid 5 years ago being broken. Many of these are now beyond repair. Scheme almost needs to start again - maintenance has not happened! ; Transport linear – quicker connections to Chesterfield and Sheffield.

Appendix 3:

Consultation responses: Ideas to Improve?



Cinema, Craft centre with activities, play centre, more than pubs, swimming pool, cinema, bowling alley, 6th form for Bolsover School, car parking solution, charging for car parks for long stay, Convert Blue Bell public house into a tourist pub, cinema, swimming pool, information boards about Bolsover history, recycling bins, wider advertising of markets, toilets, community food hub, Leisure centre, swimming pool, gym, green area, café, pop-up shops, food hall, sort pavements, pot holes, toilets, pop-up police shops, road markings near The Bull, public event for activity providers to tell people what they do, tourist routes with maps, local artwork on display, schools to make street art, pop-up shops in empty units, more fiver fest events, more billboards advertising local events, green spaces, public art, sculpture place, train station, White Swan developments needs finishing, more police, look beyond Bolsover, don't write things off before they start, be adventurous, ambitious, artist studios, encourage artists to work in Bolsover,

Connect with English Heritage, culture pass, bus to other local destinations, more police, leisure spaces, cinema swimming pool, spaces for teenagers - look at Matlock, location for teenagers to meet safely, skate park, non-alcohol venues, arts festival, cinema, social gathering, business incubation spaces for young people, use empty shops, toilets, toile buses with trains, more buses, cycle routes, pedestrian routes, permanent flags between buildings, police presence, more parking especially for events, re-lay all the paving, kids play, climbing wall soft play, tourist/heritage centre using one of the vacant sites, cinema, Wirksworth, raising pillar traffic control in centre, Belper independent cinema, Raise ambitions of young people make them feel valued and that they have a future here, Bolsover to Bolsover is not enough, look after the town centre, clean up rubbish make it somewhere you want to go, some kind of commemoration of the mining heritage, show kids how to cook cheaply, police station, more police on the beat, outdoor gym to help the Bolsover obesity crisis, improved landscaping like you get in French villages, Improved CCTV, Community food hub, grants for improvements for buildings used for tourism, toilets, Coalite ground needs something for local football teams toilets changing rooms, picnic area, soft play like Staveley with climbing wall, leisure facilities, properly run gyms with collaboration with NHS, splash pool in the park, new police station, enhancing far top left hand corner of Hornscroft Park and where Matts Carpets is on Moor Lane, buses need to serve Station Road whole of a record time, better connection between Castle and town centre, connection between Castle and town centre has been lost, proper tourist route around town with improved pathways which are in disrepair at the moment, Entertainment and Leisure facilities, cinema theatre, BMX Truck, toilets, collaboration between health, social care and education, continue with and expanding Bolsover in Bloom, information boards need cleaning or replacing Back Hill needs looking at, stop traffic coming down Cotton Street for safety reasons, stop traffic coming down Cotton Street for safety reasons, expand artisan markets and market widely, re-route No 1 bus up Sandhill down Lawson Road, police station, proper youth club, single use toilets, police base, stop traffic on Cotton Street, more restaurants, more supermarkets, bus service from Bolsover through Bentinck, Stanfree, Shuttlewood and through to Clown, redevelop older buildings, Castle Street pedestrianised, market, outside seating for restaurants and cafes

Appendix 4:

Residents and retailer survey results

A survey was produced for Bolsover residents and retailers to gather their views and thoughts about the town centre. In total 48 surveys were completed, 24 by local residents at the consultation event held on 11 July and 24 via 1-2-1 interviews with town centre retailers. The retailers were asked two additional questions, the details of which are included in graphs 8 and 9.



GRAPH 1

38 participants (79%) stated that the main reason for using the town centre was for shopping, 28, (58%) work in the town centre with 26, (54%) spending time socialising and visiting pubs, cafes and restaurants. It is understandable that only 25% visit tourist and heritage attractions as they either live or work in the town centre. Other: 4%

- School
- Bolsover Drama Group





When asked what they thought Heritage played an important part it within their town centre, 98% of participants thought that it was important to how people feel, their pride and identity. 95% agreed that it was important as a destination for visitors, 90% important to the local economy and 79% thought it played an important part in a destination for shopping.

Anything else: 12.5%

- It all needs improving
- Providing a focus for the centre
- Heritage is vital but we must look at social issues
- Total neglect
- Good toilets with disabled access
- Helps with civic pride in the town



The responses to the question above were split quite evenly. 40% thought that the appearance of the town had stayed the same, 31% thought it had declined with 29% thinking it had improved over the past 5 years.

GRAPH 4



91% thought that is was up to the Council to maintain the historic/heritage features in the town, with 87.5% also putting emphasis on the building owners. 60% thought that tenants and residents also had a responsibility for the maintenance. Someone else: 8%

- English Heritage/Historic England x 3
- Bolsover Civic Society



94% of participants thought that the Council should be providing grants and support to building owners/tenants in order for them to protect historic/heritage features. However, 83% also thought that enforcement was the answer with 73% suggesting expanding the conservation area to protect them.



98% would like to see improvements paving and lighting. A high proportion of respondents want to see improvements/repairs to buildings, vacant buildings brought back into use and a themed market and events space. The least important was hotel/tourism accommodation, (25%) and new build town centre living, (16%). Anything else: 25%

- Motor Cycle Parking
- More events
- Marketing through a website (retailers)
- Arts/activity building including a cinema, studios and theatre
- Mining museum
- Public toilets
- Event space, outdoor plays, musicals, art festivals
- A venue big enough for social occasions
- Indoor car boot
- Firework display and fun fair
- Community hub for use by young children's groups, advice centre
- Minimum 4G across the district and superfast broadband



87.5% of participants would like to see the profile of visitor attractions raised with 85% wanting the profile of local businesses raising and 83% wanting the profile of the towns history raising. 54% would like to see training, this was mainly requested by the retailers.

Anything else: 41%

- Business Support x 2
- Sales and marketing x 7
- Website development x 3
- Trading on-line
- Cinema
- Swimming pool/health and fitness x 2
- Businesses having family days
- Hub for young people
- Encourage more outdoor eating, town square as a picnic area for visitors
- Activities for 2-12 year olds, soft play, climbing wall



Of the 24 retailers who participated in the survey, sales of goods was the main activity (54%), 21% were service providers, 13% a restaurant/café/pub, with 8% charity/second hand shop and 4% food store. None of the participants ran a takeaway which is possibly due to the fact that the survey was undertaken in the day time when most take-away premises are closed.



When asked about barriers to investing 54% of participants thought that the return would be too low or it wasn't worth it. 37.5% said only having a short lease put them off investing with 33% expressing a lack of funds to invest. No-one surveyed thought that investment wasn't necessary.

Participants were asked to list three words to best describe Bolsover Town Centre:



The word cloud above shows that the majority of words used to describe the town are positive. The town has potential, there is a sense of community, it is friendly, pretty, improving and historic. Some of the less positive words used include unloved, disjointed and tired.

Participants were asked to list key events in the last 10 years which they thought has impacted on Bolsover Town Centre? Negative comments included:



This word cloud shows that people thought the most negative events which have taken place over the past 10 years has been the closure of shops (including the Co-op) closure of pubs and the opening of the new Morrisons store. Positive comments included:



Participants thought that the most positive key events that have taken place over the past 10 years have been the Lantern Parade, Artisan Markets, Bolsover in Bloom and the Food and Drink Fair.

Participants were asked if there was anything that would encourage them to use Bolsover Town Centre more frequently:



In order to visit the town centre more frequently, things that participants most mentioned included public toilets, more parking, more independent shops and markets, a leisure facility, better infrastructure, more restaurants and a police presence.

Finally, participants were asked what it would mean to them if investment was made in Bolsover:



Participants said that they would feel valued if investment was made in the town centre. They believed that footfall would increase and that tourists would be more likely to remain in the town longer. Other views were that investment would be good for businesses, the town would be more attractive to tourists, cleaner and be a better place to work and live.



Bolsover District Council

Meeting of the Local Growth Scrutiny Committee on 4 October 2022

<u>Review of Integration of Social Value to BDC Policy and Delivery – Executive</u> <u>Response</u>

Report of the Chair of Local Growth Scrutiny Committee

Classification	This report is Public
Report By	Joanne Wilson, Scrutiny & Elections Officer, 01246 242385, joanne.wilson@bolsover.gov.uk
Contact Officer	Joanne Wilson, Scrutiny & Elections Officer, 01246 242385, joanne.wilson@bolsover.gov.uk

PURPOSE/SUMMARY OF REPORT

• To present Executive's Response to the completed report for the recent Review of Integration of Social Value to BDC Policy and Delivery.

REPORT DETAILS

1. Background

- 1.1 The Local Growth Scrutiny Committee agreed to undertake a Review of Integration of Social Value to BDC Policy and Delivery, as part of the 2021/22 Work Programme.
- 1.2 As part of the call for review suggestions for 2021-22 municipal year, Members of the Local Growth Scrutiny Committee were presented with the suggestion of reviewing our approach to Social Value and how we could further integrate this to the Council's policies and service delivery. The suggestion came direct from the Development service and Members agreed to complete a review alongside other work carried over from the previous year.
- 1.3 Development of our approach to Social Value and implementation of a Social Value Policy will support key objectives within the Business Growth Strategy.
- 1.4 This review has come at a time when the Council is under increasing pressure to not only ensure value for money from our investments, but also seek to secure additional benefits and impact from our programmes and developments.

1.5 Members have welcomed the opportunity to work with our fellow scrutiny Members in Climate Change & Communities Scrutiny Committee in reviewing our approach to how we evaluate our social value outcomes and we hope the new software tool will allow the council to evidence its outcomes more clearly to residents and partners.

2. <u>Details of Proposal or Information</u>

- 2.1 The aim of the review was:
 - To clarify how the Council can integrate Social Value within the delivery of the Business Growth Strategy, and other core strategies as determined.
- 2.2 The objectives agreed were:
 - To review how social value can be integrated in to current policy and delivery based on best practice examples.
 - To investigate how the Council can maximise the social value benefits of the Coalite development, with specific emphasis on skilled jobs, and how this can be applied to other development sites within the District.
 - To assess how wide the social value strategy should be developed, engaging with other service areas/Scrutiny Committees as required.
 - To assess how the integration of social value could be supported by developing a 'cooperative council' approach.
- 2.3 The key issues identified for investigation were as follows:
 - The Council needs to be able to evidence the benefits of investment and ensure the economic, social and environmental needs of the area are being addressed.
 - The Social Value evaluation methodology is already used by the Partnerships team and could be used more widely by the authority.
 - The Council can secure additional social value benefits for the area through s.106 agreements agreed as part of planning permissions. Members question if we have a system in place that enables us to evidence this to its full potential.
- 2.4 The Committee put together six recommendations which will hopefully assist the Council in embedding social value in to the wider policy structures and operational delivery of the Council.

3. <u>Reasons for Recommendation</u>

- 3.1 Members are required to make their report and findings public, in accordance with Part 4.5.17(4) of the Constitution.
- 3.2 Committee is required to monitor implementation of their recommendations in accordance with Part 3.6(1) of the Constitution.
- 3.3 Members must note Executive's response to the review recommendations and agree to review progress on the approved recommendations. A progress report will be submitted in six and twelve months' time, with any exceptions to expected delivery highlighted.

4 <u>Alternative Options and Reasons for Rejection</u>

4.1 Committee is required to monitor implementation of their recommendations in accordance with Part 3.6(1) of the Constitution and as such the report cannot be rejected.

RECOMMENDATION(S)

- 1 That Members note Executive's Response to the Review of Integration of Social Value to BDC Policy and Delivery.
- 2 That Members make its report and findings public, in accordance with Part 4.5.17(4) of the Constitution.
- 3 That Officers monitor progress on the recommendations and report in six and twelve months' time highlighting exceptions to delivery, in accordance with Part 3.6(1) of the Constitution.

Approved by Executive

IMPLICATIONS;
<u>Finance and Risk:</u> Yes□ No ⊠ Details:
The purchase of the new Social Value evaluation tool has been subject to a separate decision process and the costs are accounted for.
On behalf of the Section 151 Officer
Legal (including Data Protection): Yes□ No ⊠ Details:
In carrying out scrutiny reviews the Council is exercising its scrutiny powers as laid out in s.21 of the Local Government Act 2000 and subsequent legislation which added/amended these powers e.g. the Local Government and Public Involvement in Health Act 2007. The Council has a statutory duty under s.149 Equality Act 2010 to have due regard to the need to advance equality of opportunity and to eliminate discrimination.
On behalf of the Solicitor to the Council
<u>Staffing</u> : Yes□ No ⊠ Details:
There are no staffing implications from this report.
On behalf of the Head of Paid Service

DECISION INFORMATION

Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: Revenue - £75,000 □ Capital - £150,000 □ ⊠ Please indicate which threshold applies	No
Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)	No

District Wards Significantly Affected	None
Consultation: Leader / Deputy Leader □ Executive ⊠ SLT □ Relevant Service Manager ⊠ Members ⊠ Public □ Other □	Yes Details: Relevant Service Managers and Portfolio Holder engaged during the review process.

Links to Council Ambition: Customers, Economy and Environment.

The review supports all three of the Corporate Ambitions: Our Economy:

• Working with partners to support enterprise, innovation, jobs and skills

Our Environment

- Reducing our carbon footprint and supporting residents and businesses to reduce their footprint
- Actively engaging with partners to benefit our communities

Our Customers:

- Actively engaging with partners to benefit our customers
- Promoting equality and diversity and supporting vulnerable and disadvantaged people

Development of our approach to Social Value and implementation of a Social Value Policy will support Corporate target ECO.01 - Deliver a Business Growth Strategy by March 2021 that will support enterprise, innovation, jobs and skills and makes the best use of our assets.

DOCUMENT INFORMATION		
Appendix No	Title	
8.1	Review of Integration of Social Value – Executive Response	

Background Papers

(These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Executive you must provide copies of the background papers).

Please contact Scrutiny & Elections Officer where further information is required.

EXECUTIVE RESPONSE TO RECOMMENDATIONS OF SCRUTINY REVIEW							
Title of Review: Review of Integration of Social Value to BDC Policy and Delivery							
Timescale of Review:	October 2021 – July 2022	October 2021 – July 2022Post-Monitoring Period:12 months commencing Octobe 2022. Interim report due Marc 2023.					
Date agreed by Scrutiny:	Sept 2022	Date agreed by Executive:	October 2022 – meeting pending prior to Committee				

PERFORM Code	Recommendation	Desired Outcome	Target Date	Lead Officer	Resources	Service Response	Executive Response
UGSC21-22 1.1	That the draft Social Value Policy is formally adopted.	Social Value principles are fully integrated within Council Policy and delivery.	Jan 2023	Assistant Director of Development & Planning	Officer time	ResponseThis is a coreaim of theDevelopmentservice during2022 and thiswill also beintegratedwith theProcurementStrategycreatinggreateralignment.The ambitionwould be tosecure 10%social valueacross everytender abovethe specifiedlimit of£75,000. Thisthresholdwould besubject tochange shouldthe Councilagree to varyitsProcurementRules withintheConstitution.	Response pending meeting on 03/10/22 – to follow

PERFORM Code	Recommendation	Desired Outcome	Target Date	Lead Officer	Resources	Service Response	Executive Response
G G G G G G G	That as a minimum, all procurements over £75,000 will be required to demonstrate social value outcomes as part of the tender, evaluation and delivery processes.	That the adopted Policy clearly defines which procurements will be required to demonstrate social value outcomes as part of the tender.	Jan 2023	Procurement team/ Social Value Working Group All service areas procuring to tenders over £75,000	Officer time	To keep aligned to the constitution, all tenders over £75,000 should go through the evaluation process and seek to secure a minimum of 10% social value. The onus will be on the service area completing the tender to identify how social value can be achieved, or alternatively evidence why it does not apply. There will be no target setting by Procurement, they will simply prompt	Response pending meeting on 03/10/22 – to follow

PERFORM	Recommendation	Desired Outcome	Target	Lead Officer	Resources	Service	Executive
100 LGSC21-22 1.3	That the standard weighting for social value will be a minimum 10% of the overall evaluation score – and where feasible this may be higher.	That the adopted Policy clearly defines the standard weighting for social value within the overall evaluation score	Date	Procurement team/ Social Value Working Group All service areas procuring to tenders over £75,000	Officer time	Responseservice areasto ensuresocial valueoutcomeshave beenaccounted foras part of theprocurementprocess.Performanceagainst thiscriteria in thepolicy will bemonitored bya PI throughPERFORM.To keepaligned to theconstitution,all tendersover £75,000should gothrough theevaluationprocess andseek tosecure aminimum of10% socialvalue.The onus willbe on theservice area	Response Response pending meeting on 03/10/22 – to follow

PERFORM Code	Recommendation	Desired Outcome	Target Date	Lead Officer	Resources	Service Response	Executive Response
Code						completing the tender to identify how social value can be achieved, or alternatively evidence why it does not apply.	Response
101						There will be no target setting by Procurement, they will simply prompt service areas to ensure social value outcomes have been accounted for as part of the procurement process.	
LGSC21-22 1.4	That Officers in Development ensure in- coming businesses to Horizon 29 are engaged with the Council's Business CRM system and appropriate advice and support be given.	That maximum benefit is gained from the Horizon 29 development in terms of local employment and creation of high- skill jobs, through signposting to	December 2022	Business Growth Manager	Officer time	The CRM system is being configured to best capture the data for inward investment enquiries,	Response pending meeting on 03/10/22 – to follow.

PERFORM	Recommendation	Desired Outcome	Target	Lead Officer	Resources	Service	Executive
Code			Date			Response	Response
		training advice and				business	
		funding support.				support, and	
						business	
						engagement /	
						key account	
						management	
						to best support	
						the growth and location of	
						businesses in	
						the district.	
LGSC21-22	That Officers ensure the	Procurement	May 2022	Executive	Officer time	This was	Response
R ⁵	procurement process for	process meets	1010 2022	and		completed	pending meeting
N ^o	a SV calculator tool	Members		Partnerships		during the	on 03/10/22 – to
	takes in to account the	requirements in		Team		course of the	follow
	criteria identified by	relation to		1 Gain		review with the	
	Members during the	mitigating potential		Development		criteria agreed	
	review process.	risks associated		Team		by Members	
		with software				forming part of	
		procurement				the RFQ for	
						the	
						procurement of	
						the evaluation	
						tool.	
LGSC21-22		Procurement of	May 2022	Executive	Officer time	Procurement	Response
1.6	completes the required	enhanced social		and		process	pending meeting
	procurement process for	value calculator		Partnerships		complete in	on 03/10/22 – to
	an improved social value	tool to enable		Team		May 2022.	follow
	evaluation tool which will	Council to embed		Development		Initial training	
	support improved	social value		Development		and roll-out of	
	analysis and reporting	analysis across all		Team		software to	
	functions, and enable	services areas.				commence in	
	wider use across					July 2022.	
	multiple service areas						
	and by external partners.						



Bolsover District Council

Meeting of Local Growth Scrutiny Committee on 4 October 2022

Agreement of Scrutiny Committee Work Programme 2022/23

Report of the Scrutiny & Elections Officer

Classification	This report is Public
Report By	Joanne Wilson, Scrutiny & Elections Officer, 01246 242385, joanne.wilson@bolsover.gov.uk
Contact Officer	Joanne Wilson, Scrutiny & Elections Officer, 01246 242385, joanne.wilson@bolsover.gov.uk

PURPOSE/SUMMARY OF REPORT

• To provide members of the Scrutiny Committee with an overview of the proposed meeting programme of the Committee for 2022/23.

REPORT DETAILS

1. Background

- 1.1 The main purpose of the report is to inform members of the proposed meeting programme for the year 2022/23 and planned agenda items (Appendix 1).
- 1.2 This programme may be subject to change should additional reports/presentations be required, or if items need to be re-arranged for alternative dates.
- 1.3 Review Scopes submitted will be agreed within Informal Session in advance of the designated meeting for Member approval to ensure that there is sufficient time to gather the information required by Members and to enable forward planning of questions.
- 1.4 Members may raise queries about the programme at the meeting or at any time with the Scrutiny & Elections Officer should they have any queries regarding future meetings.

- 1.5 All Scrutiny Committees are committed to equality and diversity in undertaking their statutory responsibilities and ensure equalities are considered as part of all Reviews. The selection criteria when submitting a topic, specifically asks members to identify where the topic suggested affects particular population groups or geographies.
- 1.6 The Council has a statutory duty under s.149 Equality Act 2010 to have due regard to the need to advance equality of opportunity and to eliminate discrimination.
- 1.7 As part of the scoping of Reviews, consideration is given to any consultation that could support the evidence gathering process.

2. Details of Proposal or Information

2.1 Attached at Appendix 1 is the meeting schedule for 2022/23 and the proposed agenda items for approval/amendment.

3. <u>Reasons for Recommendation</u>

- 3.1 This report sets the formal Committee Work Programme for 2022/23 and the issues identified for review.
- 3.2 The Scrutiny Programme enables challenge to service delivery both internally and externally across all the Council Ambitions.
- 3.3 The Scrutiny functions outlined in Part 3.6(1) of the Council's Constitution requires each Scrutiny Committee to set an annual work plan.

4 <u>Alternative Options and Reasons for Rejection</u>

4.1 There is no option to reject the report as the Scrutiny functions outlined in Part 3.6(1) of the Council's Constitution requires each Scrutiny Committee to set an annual work plan.

RECOMMENDATION(S)

1. That Members review this report and the Programme attached at Appendix 1 for approval and amendment as required. All Members are advised to contact the Scrutiny & Elections Officer should they have any queries regarding future meetings.

No ⊠ On	behalf of the Section 151 Officer
Yes⊠	No 🗆
ncil is exercis	sing its scrutiny powers as laid
	ubsequent legislation which
	ernment and Public Involvement
_	
On beł	half of the Solicitor to the Council
On he	ehalf of the Head of Paid Service
	On Yes⊠ acil is exercis 2000 and su 2000 and su 2000 and su 2000 and su 2000 and su

DECISION INFORMATION

Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: Revenue - £75,000 □ Capital - £150,000 □ ☑ Please indicate which threshold applies	No
Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)	No
District Wards Significantly Affected	N/A
Consultation:	Yes
Leader / Deputy Leader Executive	Details:
SLT Relevant Service Manager Members Public Other	Committee Members

Links to Council Ambition: Customers, Economy and Environment.

DOCUMENT INFORMATION			
Appendix No	Title		
1.	LGSC Work Programme 2022/23		

Background Papers

(These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Executive you must provide copies of the background papers).

Previous versions of the Committee Work Programme.

Local Growth Scrutiny Committee

Work Programme 2022/23

Formal Items – Report Key

ſ	Performance Review	Policy Development	Policy/Strategy/ Programme Monitoring	Review Work	Call-In/Review of Executive Decisions	Petition

Date of Meeting		Items for Agenda	Lead Officer
14 June 2022 08	Part A – Formal	Agreement of Work Programme 2022/23	Scrutiny & Elections Officer
		Growth Strategy – Monitoring Update (Interim) 2022/23 (VERBAL REPORT)	Assistant Director of Development & Planning/ Business Growth Manager
		Update on Shared Prosperity Fund and Levelling Up Fund	Assistant Director of Development & Planning/ Business Growth Manager
	Part B – Informal	Review work	Scrutiny & Elections Officer
1 August 2022	Part A – Formal	Update on Town Centre Regeneration Frameworks (VERBAL REPORT)	Assistant Director of Development & Planning/ Business Growth Manager
		Work Programme 2022/23	Scrutiny & Elections Officer
	Part B – Informal	Review work	Scrutiny & Elections Officer
8 September 2022 (Extraordinary meeting)	Part A – Formal	 Review of Integration of Social Value to BDC Policy & Delivery – Final Report 	Scrutiny & Elections Officer
4 October 2022	Part A – Formal	Growth Strategy – Monitoring Update (Full) 2022/23	Assistant Director of Development & Planning/ Business Growth Manager

Date of Meeting		Items for Agenda	Lead Officer	
		 Review of Town Centre Regeneration Frameworks – Bolsover This will incorporate a focus on 'Shop local' and town centre viability 	Assistant Director of Development & Planning/ Business Growth Manager	
		Review of Integration of Social Value to BDC Policy and Delivery – Executive Response	Scrutiny & Elections Officer	
-		 (EXEMPT) Call-In of Executive Decision 050922 – Future Skills Hub 	Assistant Director of Development & Planning/Portfolio Holder – Economic Development	
00		Work Programme 2022/23	Scrutiny & Elections Officer	
	Part B – Informal	Review work	Scrutiny & Elections Officer	
6 December 2022	Part A – Formal	Growth Strategy – Monitoring Update (Interim) 2022/23	Assistant Director of Development & Planning/ Business Growth Manager	
		Update on Shared Prosperity Fund and Levelling Up Fund - TBC	Assistant Director of Development & Planning/ Business Growth Manager	
		Review of Town Centre Regeneration Frameworks – Shirebrook This will incorporate a focus on 'Shop local' and town centre viability	Assistant Director of Development & Planning/ Business Growth Manager	
		Work Programme 2022/23	Scrutiny & Elections Officer	
	Part B – Informal	Review work	Scrutiny & Elections Officer	
7 February 2023	Part A – Formal	Delivery of Dragonfly and Bolsover Homes Programmes	Assistant Director of Property Services and Housing Repairs	
		Review of Town Centre Regeneration Frameworks – Clowne This will incorporate a focus on 'Shop local' and town centre viability	Assistant Director of Development & Planning/ Business Growth Manager	

Date of Meeting		Items for Agenda	Lead Officer
		Work Programme 2022/23	Scrutiny & Elections Officer
	Part B – Informal	Review work	Scrutiny & Elections Officer
13 March 2023	Part A – Formal	 Growth Strategy – Monitoring Update (Full) 2022/23 	Assistant Director of Development & Planning/ Business Growth Manager
		 Review of Town Centre Regeneration Frameworks – South Normanton This will incorporate a focus on 'Shop local' and town centre viability 	Assistant Director of Development & Planning/ Business Growth Manager
110		Review of Regional Strengths Post-Pandemic - TBC To cover: D2N2; HS2; Bolsover Skills Survey	Assistant Director of Development & Planning/ Business Growth Manager/ Partnerships Team
		Work Programme 2022/23	Scrutiny & Elections Officer
	Part B – Informal	Review work	Scrutiny & Elections Officer

Agenda Item 12

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted